

OKALOOSA COUNTY AIRPORTS

Disadvantaged and Small Business Enterprise Program Federal Fiscal Year 2015-2017 Triennial Goal



**Northwest Florida Regional Airport
1701 State Road 85 North
Eglin Air Force Base, Florida 32542-1413**

**Okaloosa County Airports
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Three Year Goals
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PART I. GENERAL OVERVIEW

Okaloosa County (The County) is the owner and operator of the Northwest Florida Regional (VPS), Destin-Ft. Walton Beach (DTS) and Bob Sikes (CEW) Airports. As a recipient of Federal airport funds, authorized by 49 U.S.C. 47101, the County must develop a Triennial Goal associated with planned projects every three years. Thus, based upon the updated United States Department of Transportation (DOT) and Federal Aviation Administration (FAA) disadvantaged and small business enterprise requirements outlined in 49 CFR Part 26, Disadvantaged Business Enterprise Program, the County, through its consultant (TKDA), has prepared likely disadvantaged business enterprise (DBE) and small business enterprise (SBE) goals related to planned federally funded projects greater than \$250,000 for Fiscal Years 2015-2017 (October 1, 2014-September 30, 2016) as outlined in the Current Airport Capital Improvement Program dated September 2014.

Section 26.1, 26.23 Objectives and Policy Statement

Okaloosa County as the Sponsor of Northwest Florida Regional, Destin-Ft. Walton Beach and Bob Sikes Airports has established a Disadvantaged Business Enterprise (DBE) Program in accordance with DOT regulations 49 CFR Part 26. Historically, the County has and is likely to continue to receive federal financial assistance for Airport related improvement projects from DOT, and as a condition of receiving this assistance, The County has signed assurances that it will continue to comply with 49 CFR Part 26.

It is the policy of Okaloosa County Airports to ensure that DBE's, as defined in Part 26, have an equal opportunity to receive and participate in FAA-assisted contracts. Therefore, it is the policy of the County to:

1. Ensure nondiscrimination in the award and administration of FAA-assisted contracts;
2. Create a level playing field on which DBE's can compete fairly for FAA-assisted contracts;
3. Ensure that the DBE Program is narrowly tailored in accordance with applicable law;
4. Ensure that only firms that fully meet 49 CFR Part 26 eligibility standards are permitted to participate as DBEs;
5. Help remove barriers to the participation of DBEs in FAA assisted contracts;
6. Work with prime contractors to identify DBE and SBE participation opportunities;
7. Encourage disadvantaged and small businesses to become UCP certified as part of the FDOT's outreach program;
8. Distribute the County's DBE Policy to DBE and non-DBE businesses that have historically performed work at the airports as well as to minority and business development organizations within the area;
9. Publish notice of Okaloosa's DBE policy in local and minority related publications as well as the County's website; and
10. Support the development of firms to compete successfully in the marketplace outside the DBE Program.

Mr. Jon P. Morris, Administrative Manager, Okaloosa County Department of Airports is delegated as the DBE Liaison Officer (DBELO). In that capacity, Mr. Morris and his staff are responsible for implementing all aspects of the DBE Program. Implementation of the DBE Program is accorded the same priority as compliance with all other legal obligations incurred by the Airport Sponsor in its financial assistance

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agreements with DOT. Okaloosa County participates as a non-certifying member in the State of Florida's Unified Certification Plan (UCP).

The County has disseminated this policy statement to all components of the Airport and County Government including County Board of Commissioners, and has distributed this statement to DBE and non-DBE business entities and organizations that could perform work on federally funded contracts along with local organizations which may assist DBE or Small Business Enterprises (SBEs) to effectively compete for airport related improvement projects. This statement was published on the County's website, a "Town Hall" Meeting was held at the Northwest Florida Regional Airport on November 14, 2014, and notification regarding the DBE Program was published in the local newspaper, *Northwest Daily News*. A copy of the Advertisement is provided in Appendix A of this report.

Signature
Chairman
Okaloosa County Board of County Commissioners

Date

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Section 26.3 Applicability

Okaloosa County historically has received federal funding for various airport improvement projects at Northwest Florida Regional, Destin-Ft. Walton Beach and Bob Sikes Airports through the FAA Airport Improvement Program (FAA AIP) and Military Airport Program (FAA MAP). According to the Joint Automated Capital Improvement Program (JACIP) dated September 2014, requested FAA (49 U.S.C. 47101) and Florida Department of Transportation (FDOT) funding as authorized within 49 U.S.C. 47101, statement of estimated quantities over the triennial goal period is approximately \$35 million and \$3.6 million, respectively. Thus, a triennial DBE goal must be established for all three airports.

During the past several years, changes were made to the DOT DBE Program (49 CFR Part 26) in an effort to facilitate economically disadvantaged businesses to fairly compete on DOT funded projects. The ultimate objective of the program is to remove barriers to participation of DBEs in DOT-assisted contracts and to assist in the development of firms that can compete successfully in the marketplace outside the DBE program. To this end, the DOT has added a new DBE program element which includes strategies to encourage small business participation. The small business element is intended to pull a recipient's small business efforts into a single, unified place within the DBE Program. Since DBEs are defined as small businesses, any efforts to assist small businesses will also help DBEs. Therefore program elements that denote the various ways that a recipient reaches out to small businesses and makes it easier for them to complete on DOT-assisted contracts will foster the objectives of the DBE program. Thus, based upon the final rule, the DOT has added requirements associated with increasing accountability for recipients with respect to meeting overall goals (i.e. good faith efforts), modifying and updating certification requirements, adjusting the personal net worth threshold, providing for expedited interstate certification and improving post-award oversight. Note, similar to annual actual DBE Participation requirements, DOT Civil Rights now requires Airports/Sponsor to record all small business participation for work equal to or greater than \$25,000.

Other changes to 49 CFR Part 26 requires recipients to submit for review DBE goals for federally funded contracting opportunities every three years rather than annually. Recipients are further required to conduct annual review to account for changes that may warrant a modification of the overall goal, and must submit to the FAA for approval any significant adjustment made to the goal during the three year period based upon changed circumstances. If an airport/sponsor fails to meet its overall goal, it will, within 60 days, have to analyze the shortfall, explain the reasons for it, and develop corrective actions/measure for the future. This information is kept on file within the Okaloosa County Airports Administrative Offices located at Northwest Florida Regional Airport. While there is not any requirement to meet a goal, failure to comply with these requirements could be regarded as a failure to implement the DBE program in good faith, which could lead to a finding of noncompliance with both FAA grant assurances and regulations.

Although Okaloosa County is the Airport Sponsor, the contract and triennial goal developed as part of this program (since it is specifically based upon airport related projects) can be applied to airport projects only. Further, based upon changes associated with the program, the overall triennial goal is not to be used as the contract goal for all airport projects. Rather, contract goals (race and gender conscious) and non-contract (race and gender neutral) goals were developed for each planned project likely to receive federal

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funding which is to be awarded, started and/or completed within the three year goal period. The triennial goal is an average of anticipated DBE participation over the three-year goal period. A detailed breakdown of likely DBE and SBE participation is provided in **Subparts C, Goals, Good Faith Efforts and Counting,** and **D, Small Business Element,** of this report.

Section 26.5 Definition of Terms

In the event of any discrepancies between DOT regulations and this DBE Program, DOT's Part 26 Regulations will govern. The terms used in this program have the meanings as defined in 49 CFR 26.5.

SUBPART C. DBE GOALS, GOOD FAITH EFFORTS AND COUNTING

I. Fiscal Years 2015-2017 Triennial Goal

In establishing the Okaloosa County Airports average overall DBE goal for Fiscal Years (FYs) 2015-2017, October 1, 2014 through September 30, 2017, various minority, women and other small business enterprises, community organizations, educational centers and local economic development centers were consulted as well as the Florida Department of Transportation (FDOT) Civil Rights and the Federal Small Business Administration (SBA). Further, local and regional disparity studies and other documentation, including DBE participation at nearby airports on similar projects, was reviewed to determine if any potential DBE market discrimination exists which may impact participation on airport related projects. Lastly, this information was used to identify Okaloosa County's (Airport Sponsor) continuing efforts to establish a level playing field for DBE participation.

Airport projects and funding anticipated for fiscal years 2015-2017 based upon the Department of Airports current capital improvement program are illustrated in Table 1. It is important to note that DBE participation is required for all federal grant funding that exceeds \$250,000 in a given fiscal year whether provided through the FAA Airport Improvement Program (AIP), FAA Military Airport Program (MAP) or through a State Program. Since it is impossible to determine the source of anticipated state funding prior to issuance, it was confirmed with FDOT Civil Rights that all airport projects likely to receive FDOT funding, either in conjunction with FAA funding or FDOT only funding that exceeds the established \$250,000 threshold, are to be evaluated as part of the DBE and Small Business Enterprise program.

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TABLE 1 ANTICIPATED PROJECTS AND FUNDING FISCAL YEARS 2015-2017						
FISCAL YEAR	AIRPORT	PROJECT DESCRIPTION	FEDERAL DOLLARS	STATE DOLLARS	LOCAL DOLLARS	TOTAL
2015	Northwest Florida Regional	Improvements to West Side Aircraft Apron	\$1,620,000.00	\$90,000.00	\$90,000.00	\$1,800,000.00
		Complete Expansion of Second Level Pier Concourse	\$3,000,000.00	\$500,000.00	\$500,000.00	\$4,000,000.00
		Rehabilitate Fuel Farm Tanks & Pumps	\$810,000.00	\$45,000.00	\$45,000.00	\$900,000.00
	Bob Sikes	Overlay Aircraft Parking Apron	\$2,250,000.00	\$125,000.00	\$125,000.00	\$2,500,000.00
		Construction of Access Roadway to Airport	\$2,183,008.00	\$0.00	\$4,516,992.00	\$6,700,000.00
	Destin-Ft. Walton Beach	Construct & Equip Air Traffic Control Tower at Destin	\$2,000,000.00	\$1,000,000.00	\$1,000,000.00	\$4,000,000.00
		Rehabilitate Aircraft Parking Apron Phase II	\$4,050,000.00	\$225,000.00	\$225,000.00	\$4,500,000.00
		Rehabilitate Main Taxiway	\$2,175,000.00	\$225,000.00	\$2,100,000.00	\$4,500,000.00
			TOTAL 2015	\$18,088,008.00	\$2,210,000.00	\$8,601,992.00
FY 2016	Northwest Florida Regional	Solar Panels	\$900,000.00	\$0.00	\$100,000.00	\$1,000,000.00
		Rehabilitate Fuel Farm Tanks & Pumps	\$810,000.00	\$45,000.00	\$45,000.00	\$900,000.00
	Bob Sikes Airport	Construct Apron	\$5,400,000.00	\$300,000.00	\$300,000.00	\$6,000,000.00
		Replace High Mast Lights	\$150,000.00	\$150,000.00	\$150,000.00	\$450,000.00
		Overlay Aircraft Parking Apron	\$2,250,000.00	\$125,000.00	\$125,000.00	\$2,500,000.00
		TOTAL 2016	\$9,510,000.00	\$620,000.00	\$720,000.00	\$10,850,000.00
FY 2017	Northwest Florida Regional	West Apron Improvements	\$1,620,000.00	\$90,000.00	\$90,000.00	\$1,800,000.00
		Complete Expansion of Pier Concourse	\$3,000,000.00	\$500,000.00	\$500,000.00	\$4,000,000.00
		Rehabilitate Taxiways D1 and D2	\$2,430,000.00	\$135,000.00	\$135,000.00	\$2,700,000.00
		Master Plan Update	\$135,000.00	\$7,500.00	\$7,500.00	\$150,000.00
	Bob Sikes Airport	Master Plan Update	\$135,000.00	\$7,500.00	\$7,500.00	\$150,000.00
	Destin Ft Walton Beach	Master Plan Update	\$135,000.00	\$7,500.00	\$7,500.00	\$150,000.00
			TOTAL 2017	\$7,455,000.00	\$747,500.00	\$747,500.00
		TOTAL 2015-2017	\$35,053,008.00	\$3,577,500.00	\$10,069,492.00	\$48,700,000.00

Source: Okaloosa County Airports Capital Improvement Program, FYs 2014-2019, September 2014

Based upon anticipated projects, the County proposes an average DBE-participation goal for FYs 2015-2017 of **11.065%** to be accomplished through 11.051% Race/Gender Conscious (RC) and 0.014% Race/Gender Neutral (RN). The anticipated dollar amount to be expended over the three-year period on DBE participation is approximately \$5.4 million.

In reviewing historical data for similar projects, it was determined that it will be unlikely that the average annual DBE goal can be achieved using race/gender-neutral means. Therefore, contract goals or Race-Gender Conscious goals were established for each anticipated project. RN measures consist of those programs that assist all small businesses (DBE and non-DBE alike) to compete equally on projects, whereas, RC programs are specifically designed to assist DBE and Women-Owned DBE (WDBE) firms. Thus, based upon the likely breakout of RC and RN participation, it is anticipated that approximately

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\$5,391,151.54 of total DBE participation will be associated with RC participation and \$12,000 with RN participation.

In determining the likely DBE and SBE participation associated with each planned airport project, a three step program as prescribed within the 14 CFR Part 23 was applied. From this information, project, annual and triennial goals were established.

Step 1: Establish Market Area

The established market area was based upon where the substantial majority of airport contracting dollars had been expended along with where the majority of prime contractors and subcontractors were located associated on similar projects. A normal market area is defined as an area or combination of areas where at least 70% of all historical contract dollars for similar projects have been spent. Tables 2 and 3 highlight the historical distribution of project funding and contractor participation.

TABLE 2 HISTORICAL CONTRACTING DOLLARS FISCAL YEARS 2001-2009*			
Location (County)	Fiscal Year	Total Dollars Spent*	Percentage of Funding
Bay	2001	\$5,375,161.00	7.41%
Columbia	2001	\$80,425.00	
	2004	\$55,000.00	
	2008	\$17,674.00	
	2009	\$28,638.75	
	Subtotal	\$181,737.75	0.25%
Hillsborough	2002-2003	\$111,097.00	
	2005	\$565,190.00	
	2009	\$370,088.00	
	Subtotal	\$1,046,375.00	1.44%
Leon	2004	\$17,149,106.00	
	2005	\$500,000.00	
	2009	\$524,535.93	
	Subtotal	\$18,173,641.93	25.05%
Okaloosa	2001	\$543,167.00	
	2001	\$30,430.00	
	2002-2003	\$35,190.00	
	2004	\$1,491,227.00	
	2005	\$2,905.00	
	2005	\$98,800.00	
	2005	\$62,500.00	
	2006	\$11,764.00	
	2008	\$2,397,044.70	
	2009	\$11,404,690.53	
	Subtotal	\$16,077,718.23	22.16%
Orange	2001	\$643,961.00	
	2002-2003	\$3,254,940.00	
	2005	\$40,467.73	
	2005*	\$4,579,531.62	

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Location (County)	Fiscal Year	Total Dollars Spent*	Percentage of Funding
	2005*	\$362,460.35	
	2006	\$28,691.00	
	2008	\$803,522.71	
	Subtotal	\$9,713,574.41	13.39%
Santa Rosa	2005	\$19,544,729.00	
	2008	\$5,250.00	
	Subtotal	\$19,549,979.00	26.95%
Escambia	2005	\$85,700.00	
	2008	\$84,838.57	
	2009	\$436,695.04	
	Subtotal	\$607,233.61	0.84%
Seminole	2008	\$40,215.00	0.06%
Jackson	2008	\$15,719.00	
	2009	\$69,510.57	
	Subtotal	\$85,229.57	0.12%
Walton	2008	\$178,282.00	
	2009	\$1,525,739.70	
	Subtotal	\$1,704,021.70	2.35%
Total	2001 through 2009	\$72,554,887.20	100.00%

*Note: Financial Data relating to Contract Disbursement for Fiscal Years 2009-2013 by County were unavailable at time of writing
Source: Okaloosa County Department of Airports Historical Actual Participation Data, 2001-2009*

Note the Counties that form the Established Market Area are highlighted in green.

Location (County)	DBE Firms	Non-DBE Firms	Total Firms per Area	Percentage per location
Bay	2	6	8	11%
Columbia	4	0	4	5%
Hillsborough	2	1	3	4%
Leon	3	10	13	17%
Okaloosa	6	12	18	24%
Orange	4	16	20	26%
Santa Rosa	0	2	2	3%
Escambia	1	2	3	4%
Seminole	1	0	1	1%
Jackson	1	1	2	3%
Walton	0	2	2	3%
Proposed Market Area	22	51	73	96%
Total Historical Participation	24	52	76	100%

**Note: Historical Data for similar projects available for Fiscal Years 2001-2011
Source: Okaloosa County Department of Airports Historical Bid and Performance Documentation, 2009-2011*

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Further, based upon discussions with both FAA and FDOT Civil Rights, it was recommended that the market area for professional services, such as engineering services, environmental consulting, and land survey and mapping, as well as building and construction supplies should consider DBE and non-DBE contractors for the entire state of Florida. Lastly, based upon discussions with engineers and construction firms, DBE and non-DBE hauling and landscaping firms beyond Okaloosa, Walton, Santa Rosa and Bay Counties historically do not compete for projects in the Okaloosa County area because their costs would be too high for relocating their equipment compared to the work available. As a result, only DBE and Non-DBE contractors in Okaloosa, Walton, Santa Rosa and Bay Counties were considered as the market area for Hauling, Local Freight, and Landscaping services associated with planned Okaloosa County airport projects. Based upon this information, the market area established for anticipated projects planned for Fiscal Years 2015-2017 associated with airport related contracts at Northwest Florida Regional, Bob Sikes and Destin-Ft. Walton Beach Airports consist of the following:

TABLE 4 FISCAL YEAR 2015-2017 ESTABLISHED MARKET AREA		
TYPE OF SERVICE	NAICS CODES	MARKET AREA
Professional Services	541XXX & 4881110	Statewide
Construction Services (except Landscaping and Hauling)	26XXXX and 56XXX	Bay County
		Columbia County
		Escambia County
		Hillsborough County
		Leon County
		Okaloosa County
		Orange County
		Santa Rosa County
		Walton County
Landscaping/Grassing and Hauling	561730, 484110 & 484220	Okaloosa County
		Walton County
		Santa Rosa County
		Bay County
Building and Construction Suppliers*	423XXX, 424XXX	Statewide
Notes: *DBE participation for building materials and supplies is 100% for a certified manufacturer or dealer and 60% for materials and supplies provided from a DBE regular dealer as defined in 49 CFR Part 26.55(e)		
Sources: Okaloosa County Airports Historical Records, FDOT Civil Rights, FAA Civil Rights and TKDA		

**TABLE 5
PROJECT/AIRPORT MARKET AREA
AVAILABLE CONTRACTORS (DBE AND NON-DBE)**

Type of Service	NAICS Code	Bay	Columbia	Hillsborough	Leon	Okaloosa	Orange	Santa Rosa	Escambia	Walton	Total	Statewide
Materials:												
Material Supplies	423440											366
Material Supplies	423490											167
Petroleum Bulk stations and terminals	424710											157
Other Construction Material Merchant	423390											285
Roofing, Siding & Insulation	423330											207
Construction Materials (Stone and Construction Materials)	423320											237
Electrical Apparatus and Equipment Wholesalers	423610											1071
Professional Services:												
Air Traffic Control Support	4881110											28
Other Scientific and Technical Consulting Services	541690											1429
Geotechnical Survey and Mapping	541360											44
Aerial Photography Services	541922											278
Public Relation Services	541820											549
Environmental Consulting Services	541620											660
Mapping and Survey	541370											643
Drafting/CADD Services	541340											248
Engineering Services	541330											4205
Architectural Design Services	541310											1442
Abstract and Title Services	541191											1036
Lawyer	541110											1706
Real Estate Appraisal Services	531320											1160
Construction:												
Mitigation Services	562910	2	2	20	5	4	13	1	5	3	55	
Waste Management and Remediation (Solid Waste)	562111	5	5	22	2	11	32	3	3	2	85	
Landscaping/Grassing	561730	37				65		43		22	167	
Mobilization	561499	3	1	31	10	2	30	1	2	1	81	
Specialized Freight hauling	484220	10				6		33		9	58	
Painted Traffic Stripes/Markings (Specialty Trade Contractors)	238990	17	13	147	19	17	154	13	25	13	418	
Site Preparation Contractors	238910	21	13	69	16	16	64	15	20	10	244	
Other Building Finishing Contractors	238390	5	1	33	3	3	42	3	3	3	96	

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Type of Service	TABLE 5 PROJECT/AIRPORT MARKET AREA AVAILABLE CONTRACTORS (DBE AND NON-DBE)											Total	Statewide
	NAICS Code	Bay	Columbia	Hillsborough	Leon	Okaloosa	Orange	Santa Rosa	Escambia	Walton			
Finish Carpentry Contractors	238350	16	12	116	20	22	114	17	25	15	357		
Flooring Contractors	238330	14	5	98	11	13	77	4	15	5	242		
Painting and Wall Covering	238320	18	5	150	41	34	156	22	31	9	466		
Drywall/Insulation	238310	9	2	73	21	22	84	14	22	7	254		
Other Building Equipment Contractors	238290	4	1	37	4	3	38	3	8	0	98		
Plumbing, HVAC	238220	57	22	402	88	81	320	49	89	25	1133		
Building Electrical Contractors and Installation	238210	44	10	276	67	56	259	38	50	15	815		
Other Foundation, Structure and Building Contractors	238190	5	1	22	6	5	26	6	7	2	80		
Roofing Contracts	238160	11	4	54	21	15	62	3	22	5	197		
Glass and Glazing Contractors	238150	4	1	25	5	3	24	5	5	2	74		
Masonry Contractors	238140	11	3	79	17	20	82	14	15	3	244		
Structural Steel and Precast Concrete	238120	3	0	14	1	0	11	1	3	1	34		
Other Heavy and Civil Engineering Construction	237990	8	0	20	1	1	13	2	8	4	57		
Highway, Road and Bridge Construction	237310	8	3	29	6	3	32	1	8	3	93		
Power and Communication Construction	237130	1	2	25	7	2	17	3	2	1	60		
Oil, Gas and Pipeline Construction	237120	1	0	4	1	0	3	3	1	0	13		
Drainage	237110	9	4	42	13	10	26	4	12	4	124		
Industrial Building Construction	236210	3	0	22	1	4	19	1	3	2	55		
Solar Electric Power Generation	221114	0	0	0	1	0	1	0	0	0	2		

Sources: Census Bureau, www.Censtats.gov, 2012, Okaloosa County Airports Capital Improvement Program, and TKDA, September 2014

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Type of Service	Table 6 Airport Market Area Available DBE Contractors											
	NAICS Code	Bay	Columbia	Hillsborough	Leon	Okaloosa	Orange	Santa Rosa	Escambia	Walton	Total	Statewide
Materials:												
Material Supplies	423440											0
Material Supplies	423490											2
Petroleum Bulk stations and terminals	424710											1
Other Construction Material Merchant	423390											11
Roofing, Siding & Insulation	423330											0
Construction Materials (Stone and Construction Materials)	423320											26
Electrical Apparatus and Equipment Wholesalers	423610											40
Professional Services:												
Air Traffic Control Support	4881110											0
Other Scientific and Technical Consulting Services	541690											183
Geotechnical Survey and Mapping	541360											3
Aerial Photography Services	541922											7
Public Relation Services	541820											108
Environmental Consulting Services	541620											169
Mapping and Survey	541370											71
Drafting/CADD Services	541340											151
Engineering Services	541330											394
Architectural Design Services	541310											76
Abstract and Title Services	541191											7
Lawyer	541110											16
Real Estate Appraisal Services	531320											6
Construction:												
Mitigation Services	562910										26	
Waste Management and Remediation (Solid Waste)	562111										0	
Landscaping/Grassing	561730	6				1		1		1	9	
Mobilization	561499										2	
Hauling	484220	1				0		0		1	2	
Specialized Freight hauling	484110	0				0		0		0	0	

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Type of Service	Table 6 Airport Market Area Available DBE Contractors												Statewide
	NAICS Code	Bay	Columbia	Hillsborough	Leon	Okaloosa	Orange	Santa Rosa	Escambia	Walton	Total		
Painted Traffic Stripes/Markings (Specialty Trade Contractors)	238990										82		
Site Preparation Contractors	238910										38		
Other Building Finishing Contractors	238390										2		
Finish Carpentry Contractors	238350										4		
Flooring Contractors	238330										1		
Painting and Wall Covering	238320										18		
Drywall/Insulation	238310										11		
Other Building Equipment Contractors	238290										1		
Plumbing, HVAC	238220										7		
Building Electrical Contractors and Installation	238210										19		
Other Foundation, Structure and Building Contractors	238190										0		
Roofing Contracts	238160										2		
Glass and Glazing Contractors	238150										0		
Masonry Contractors	238140										6		
Structural Steel and Precast Concrete	238120										17		
Other Heavy and Civil Engineering Construction	237990										4		
Highway, Road and Bridge Construction	237310										45		
Power and Communication Construction	237130										0		
Oil, Gas and Pipeline Construction	237120										0		
Drainage	237110										2		
Industrial Building Construction	236210										3		
Solar Electric Power Generation	221114										1		

Sources: FDOT DBE Directory, September and October 2014, Okaloosa County Airports Capital Improvement Program, September 2014, and TKDA

Step 2: Prime and Sub-contracting Opportunities

The percentage breakout by NAICS codes were used to provide an evaluation of available contractors and subcontractors in the respective work areas in an effort to develop realistic project as well as the triennial overall goal. Information on ready, willing and available DBE and non-DBE contractors was obtained from the U.S. Census Bureau (www.CenStats.gov), FDOT Disadvantaged Business Enterprise Directory, Dynamic Small Business Administration Database (<http://dsbs.sba.gov>) and historical contractor information provided through the Airport's bidders' list and annual, actual contractor participation documentation. Only disadvantaged business enterprises certified by member agencies or the FDOT, designated as UCP-DBEs, are considered ready, willing and available to perform work at the Airport according to FDOT and DOT guidelines. A breakdown of anticipated work areas as well as likely dollars for each planned project is provided in Table 7.

TABLE 7 OKALOOSA COUNTY AIRPORTS FY 2015-2017 PLANNED SERVICE PARTICIPATION						
FY	AIRPORT	PROJECT	NAICS	DESCRIPTION	ANTICIPATED PERCENTAGE OF PROJECT	ANTICIPATED FUNDING BREAKDOWN
2015	Northwest Florida Regional	Improvements to West Side Aircraft Apron		<i>Professional Services:</i>		
			541330	Civil and Geotechnical Engineering Services	10%	\$180,000.00
			54136	Geotechnical Survey and Mapping	2%	\$36,000.00
				<i>Construction Services</i>		
			562910	Mitigation Services	2%	\$36,000.00
			237110	Drainage	2%	\$36,000.00
			237310	Highway, Road and Bridge Construction	25%	\$450,000.00
			23799	Other Heavy and Civil Engineering Construction	20%	\$360,000.00
			238910	Site Excavation and Grading	3%	\$54,000.00
			238990	Painted Traffic Stripes/Markings	5%	\$90,000.00
			484110	Specialized Freight hauling	3%	\$54,000.00
			561730	Landscaping/Grassing	2%	\$36,000.00
			561499	Mobilization	1%	\$18,000.00
				<i>Materials and Supplies:</i>		
			42344, 42349	Building Materials/Supplies	25%	\$450,000.00
				TOTAL	100%	\$1,800,000.00
2015	Northwest Florida Regional	Complete Expansion of Second Level Pier Concourse		<i>Professional Services</i>		
			541310	Architectural Design Services	6%	\$240,000.00
			541330	Engineering Services	2%	\$80,000.00
				<i>Construction</i>		
				Mobilization	1.00%	\$40,000.00
			236210	Industrial Building Construction	20.00%	\$800,000.00
			238120	Structural Steel and Precast Concrete	4.00%	\$160,000.00
			238140	Masonry Contractors	2.00%	\$80,000.00
			238150	Glass and Glazing Contractors	1.00%	\$40,000.00
			238160	Roofing Contracts	1.00%	\$40,000.00

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TABLE 7 OKALOOSA COUNTY AIRPORTS FY 2015-2017 PLANNED SERVICE PARTICIPATION						
FY	AIRPORT	PROJECT	NAICS	DESCRIPTION	ANTICIPATED PERCENTAGE OF PROJECT	ANTICIPATED FUNDING BREAKDOWN
			238190	Other Foundation, Structure and Building Contractors	1.00%	\$40,000.00
			23821	Electrical Contractors and Installation	3.00%	\$120,000.00
			238220	Plumbing, HVAC	2.00%	\$80,000.00
			238290	Other Building Equipment Contractors	0.50%	\$20,000.00
			23831	Drywall/Insulation	0.50%	\$20,000.00
			238320	Painting and Wall Covering	0.50%	\$20,000.00
			238330	Flooring Contractors	0.50%	\$20,000.00
			238350	Finish Carpentry Contractors	0.50%	\$20,000.00
			23839	Other Building Finishing Contractors	0.50%	\$20,000.00
			238910	Site Preparation Contractors	1.00%	\$40,000.00
			23899	All other specialty trade contractors	1.00%	\$40,000.00
			237990	Other Heavy and Civil Engineering Construction	15.00%	\$600,000.00
			484110	Specialized Freight hauling	4.00%	\$160,000.00
			562111	Waste Management and Remediation (Solid Waste)	1.00%	\$40,000.00
				Materials and Supplies		
			423320	Construction Materials (Stone and Construction Materials)	20.00%	\$800,000.00
			423330	Roofing, Siding & Insulation	5.00%	\$200,000.00
			423390	Other Construction Material Merchant	7.00%	\$280,000.00
				TOTAL	100.00%	\$4,000,000.00
2015	Bob Sikes	Overlay Aircraft Parking Apron		Professional Services		
			541330	Civil and Geotechnical Engineering Services	12%	\$300,000.00
				Construction Services		
			562910	Mitigation Services	2%	\$50,000.00
			237110	Drainage	2%	\$50,000.00
			237310	Highway, Road and Bridge Construction	25%	\$625,000.00
			23799	Other Heavy and Civil Engineering Construction	20%	\$500,000.00
			238910	Site Preparation Contractors	3%	\$75,000.00
			238990	Painted Traffic Stripes/Markings	5%	\$125,000.00
			484110	Specialized Freight hauling	3%	\$75,000.00
			561730	Landscaping/Grassing	2%	\$50,000.00
			561499	Mobilization	1%	\$25,000.00
				Materials and Supplies		
			42344, 42349, 42339	Building Materials/Supplies	25%	\$625,000.00
				TOTAL	100%	\$2,500,000.00
2015	Bob Sikes	Construction of Access Roadway to Airport		Professional Services:		

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TABLE 7 OKALOOSA COUNTY AIRPORTS FY 2015-2017 PLANNED SERVICE PARTICIPATION						
FY	AIRPORT	PROJECT	NAICS	DESCRIPTION	ANTICIPATED PERCENTAGE OF PROJECT	ANTICIPATED FUNDING BREAKDOWN
			541330	Civil, Electrical and Geotechnical Engineering Services	10.00%	\$670,000.00
			54162	Environmental Consulting Services	2.00%	\$134,000.00
			541690	Traffic Data Services	0.50%	\$33,500.00
			541340	Drafting/CADD Services	2.00%	\$134,000.00
			54136	Geophysical Survey/Mapping	0.50%	\$33,500.00
				Construction Services		
			561499	Mobilization	1.00%	\$67,000.00
			238910	Site Preparation	5.00%	\$335,000.00
			237310	Highway, Road and Bridge Construction	35.00%	\$2,345,000.00
			237110	Drainage	3.00%	\$201,000.00
			238210	Electrical Contractors and Lighting	3.00%	\$201,000.00
			238990	Traffic Maintenance and Painted Traffic Stripes/Markings	2.00%	\$134,000.00
			237990	Curbing, Highway Signage and Delineators	2.00%	\$134,000.00
			561730	Landscaping/Grassing	2.00%	\$134,000.00
			484110	Specialized Freight hauling	2.00%	\$134,000.00
			423	Materials Supply (Wholesale)	30.00%	\$2,010,000.00
				TOTAL	100.00%	\$6,700,000.00
2015	Destin-Ft. Walton Beach	Construct & Equip Air Traffic Control Tower at Destin		<i>Professional Services</i>		
			541310	Architectural Design Services	5.00%	\$200,000.00
			541330	Engineering Services	5.00%	\$200,000.00
				Construction Services		
			561499	Mobilization	1.00%	\$40,000.00
			236210	Industrial Building Construction	10.00%	\$400,000.00
			238120	Structural Steel and Precast Concrete	4.00%	\$160,000.00
			238140	Masonry Contractors	2.00%	\$80,000.00
			238150	Glass and Glazing Contractors	1.00%	\$40,000.00
			238160	Roofing Contracts	1.00%	\$40,000.00
			238190	Other Foundation, Structure and Building Contractors	1.00%	\$40,000.00
			23821	Electrical Contractors and Installation	3.00%	\$120,000.00
			238220	Plumbing, HVAC	2.00%	\$80,000.00
			238290	Other Building Equipment Contractors	0.50%	\$20,000.00
			23831	Drywall/Insulation	0.50%	\$20,000.00
			238320	Painting and Wall Covering	0.50%	\$20,000.00
			238330	Flooring Contractors	0.50%	\$20,000.00
			238350	Finish Carpentry Contractors	0.50%	\$20,000.00

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FY	AIRPORT	PROJECT	NAICS	DESCRIPTION	ANTICIPATED PERCENTAGE OF PROJECT	ANTICIPATED FUNDING BREAKDOWN
			23839	Other Building Finishing Contractors	0.50%	\$20,000.00
			238910	Site Preparation Contractors	1.00%	\$40,000.00
			23899	All other specially trade contractors	1.00%	\$40,000.00
			237310	Highway, Street and Bridge Construction	10.00%	\$400,000.00
			237990	Other Heavy and Civil Engineering Construction	15.00%	\$600,000.00
			484110	Specialized Freight hauling	1.00%	\$40,000.00
			4881110	Air Traffic Control Support	3.00%	\$120,000.00
			562111	Waste Management and Remediation (Solid Waste)	1.00%	\$40,000.00
				Materials and Supplies		
			423320	Construction Materials (Stone and Construction Materials)	20.00%	\$800,000.00
			423330	Roofing, Siding & Insulation	5.00%	\$200,000.00
			423390	Other Construction Material Merchant	5.00%	\$200,000.00
				TOTAL	100.00%	\$4,000,000.00
2015	Destin-Ft. Walton Beach	Rehabilitate Aircraft Parking Apron Phase II		<i>Professional Services</i>		
			541330	Engineering Services	10%	\$450,000.00
			54136	Geotechnical Survey and Mapping	2%	\$90,000.00
				<i>Construction Services</i>		
			562910	Mitigation Services	2%	\$90,000.00
			237110	Drainage	2%	\$90,000.00
			237310	Highway, Road and Bridge Construction	25%	\$1,125,000.00
			23799	Other Heavy and Civil Engineering Construction	20%	\$900,000.00
			238910	Site Excavation and Grading	3%	\$135,000.00
			238990	Painted Traffic Stripes/Markings	5%	\$225,000.00
			484110	Specialized Freight hauling	3%	\$135,000.00
			561730	Landscaping/Grassing	2%	\$90,000.00
			561499	Mobilization	1%	\$45,000.00
				Materials and Supplies		
			42344, 42349	Building Materials/Supplies	25%	\$1,125,000.00
				TOTAL	100%	\$4,500,000.00
2015	Destin-Ft. Walton Beach	Rehabilitate Main Taxiway		<i>Professional Services</i>		
			541330	Civil and Geotechnical Engineering Services	10.00%	\$450,000.00
			54136	Geotechnical Survey and Mapping	2.00%	\$90,000.00
				<i>Construction Services</i>		
			562910	Mitigation Services	3.00%	\$135,000.00

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TABLE 7 OKALOOSA COUNTY AIRPORTS FY 2015-2017 PLANNED SERVICE PARTICIPATION						
FY	AIRPORT	PROJECT	NAICS	DESCRIPTION	ANTICIPATED PERCENTAGE OF PROJECT	ANTICIPATED FUNDING BREAKDOWN
			237110	Drainage	2.00%	\$90,000.00
			237310	Highway, Road and Bridge Construction	40.00%	\$1,800,000.00
			238910	Site Preparation	10.00%	\$450,000.00
			238990	Painted and Thermoplastic Traffic Stripes/Markings	8.00%	\$360,000.00
			484110	Specialized Freight hauling	2.00%	\$90,000.00
			561730	Landscaping/Grassing	2.00%	\$90,000.00
			561499	Mobilization	1.00%	\$45,000.00
				Materials and Supplies		
			423	Building Materials/Supplies	20.00%	\$900,000.00
				TOTAL	100.00%	\$4,500,000.00
2016	Northwest Florida Regional	Solar Panels		<i>Professional Services</i>		
			541330	Engineer	10%	\$100,000.00
				<i>Construction Services</i>		
			237130	Power and Communication Construction	52%	\$520,000.00
			561499	Mobilization	1%	\$10,000.00
			238910	Site Preparation	5%	\$50,000.00
			561730	Landscaping/Grassing	2%	\$20,000.00
			484110	Specialized Freight hauling	5%	\$50,000.00
				Materials and Supplies		
			221114	Solar Electric Power Generation	25%	\$250,000.00
				TOTAL	100%	\$1,000,000.00
2016	Northwest Florida Regional	Rehabilitate Fuel Farm Tanks & Pumps		<i>Professional Services:</i>		
			541330	Engineering Services	10%	\$90,000.00
			541620	Environmental Consulting Services	2%	\$18,000.00
			54169	Other Scientific and Technical Consulting Services	1%	\$9,000.00
				<i>Construction Services</i>		
			561499	Mobilization	1%	\$9,000.00
			562910	Mitigation Services	1.50%	\$13,500.00
			237310	Highway, Road and Bridge Construction	10%	\$90,000.00
			238910	Site Preparation Contractors	1.50%	\$13,500.00
			238990	Other Specialty Contractors	3%	\$27,000.00
			237120	Oil, Gas and Pipeline Construction	20%	\$180,000.00
			237130	Power and Communication Construction	10%	\$90,000.00
			484110	Specialized Freight hauling	5%	\$45,000.00
				Materials and Supplies		
			424710	Petroleum Bulk stations and terminals	25%	\$225,000.00

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TABLE 7 OKALOOSA COUNTY AIRPORTS FY 2015-2017 PLANNED SERVICE PARTICIPATION						
FY	AIRPORT	PROJECT	NAICS	DESCRIPTION	ANTICIPATED PERCENTAGE OF PROJECT	ANTICIPATED FUNDING BREAKDOWN
			42339	Other Construction Material Merchant Wholesaler	10%	\$90,000.00
				TOTAL	100%	\$900,000.00
2016	Bob Sikes Airport	Construct Apron		Professional Services		
			541330	Civil and Geotechnical Engineering Services	10%	\$600,000.00
			54136	Geotechnical Survey and Mapping	2%	\$120,000.00
				<i>Construction Services</i>		
			562910	Mitigation Services	1%	\$60,000.00
			237110	Drainage	2%	\$120,000.00
			237310	Highway, Road and Bridge Construction	30%	\$1,800,000.00
			23799	Other Heavy and Civil Engineering Construction	5%	\$300,000.00
			238910	Site Excavation and Grading	12%	\$720,000.00
			238990	Painted Traffic Stripes/Markings	8%	\$480,000.00
			484110	Specialized Freight Hauling	2%	\$120,000.00
			561730	Landscaping/Grassing	2%	\$120,000.00
			561499	Mobilization	1%	\$60,000.00
				<i>Materials and Supplies</i>		
			42344, 42349	Building Materials/Supplies	25%	\$1,500,000.00
				TOTAL	100%	\$6,000,000.00
2016	Bob Sikes Airport	Replace High Mast Lights		Professional Services		
			541330	Civil and Geotechnical Engineering Services	10%	\$45,000.00
				<i>Construction Services</i>		
			237130	Power and Communications	42%	\$189,000.00
			561499	Mobilization	1%	\$4,500.00
			562910	Mitigation Services	2%	\$9,000.00
			484110	Specialized Freight hauling	5%	\$22,500.00
				<i>Materials and Supplies</i>		
			42361	Electrical Apparatus and Equipment Wholesalers	40%	\$180,000.00
				TOTAL	100%	\$450,000.00
2016	Bob Sikes Airport	Overlay Aircraft Parking Apron		Professional Services		
			541330	Civil and Geotechnical Engineering Services	10%	\$250,000.00
				<i>Construction Services</i>		
			562910	Mitigation Services	2%	\$50,000.00
			237110	Drainage	2%	\$50,000.00
			237310	Highway, Road and Bridge Construction	40%	\$1,000,000.00
			23799	Other Heavy and Civil Engineering Construction	5%	\$125,000.00
			238910	Site Excavation and Grading	4%	\$100,000.00
			238990	Painted Traffic	4%	\$100,000.00

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TABLE 7 OKALOOSA COUNTY AIRPORTS FY 2015-2017 PLANNED SERVICE PARTICIPATION						
FY	AIRPORT	PROJECT	NAICS	DESCRIPTION	ANTICIPATED PERCENTAGE OF PROJECT	ANTICIPATED FUNDING BREAKDOWN
				Stripes/Markings		
			484110	Specialized Freight hauling	5%	\$125,000.00
			561730	Landscaping/Grassing	2%	\$50,000.00
			561499	Mobilization	1%	\$25,000.00
				Materials and Supplies		
			42344, 42349	Building Materials/Supplies	25%	\$625,000.00
				TOTAL	100%	\$2,500,000.00
2017	Northwest Florida Regional	West Apron Improvements		Professional Services		
			541330	Civil and Geotechnical Engineering Services	10%	\$180,000.00
			54136	Geotechnical Survey and Mapping	2%	\$36,000.00
				Construction Services		
			562910	Mitigation Services	2%	\$36,000.00
			237110	Drainage	2%	\$36,000.00
			237310	Highway, Road and Bridge Construction	40%	\$720,000.00
			23799	Other Heavy and Civil Engineering Construction	3%	\$54,000.00
			238910	Site Excavation and Grading	4%	\$72,000.00
			238990	Painted Traffic Stripes/Markings	4%	\$72,000.00
			484220	Hauling	5%	\$90,000.00
			561730	Landscaping/Grassing	2%	\$36,000.00
			561499	Mobilization	1%	\$18,000.00
				Materials and Supplies		
			42344, 42349	Building Materials/Supplies	25%	\$450,000.00
				TOTAL	100%	\$1,800,000.00
2017	Northwest Florida Regional	Complete Expansion of Pier Concourse		Professional Services		
			541310	Architectural Design Services	8%	\$320,000.00
			541330	Engineering Services	2%	\$80,000.00
				Construction		
			561499	Mobilization	1.00%	\$40,000.00
			236210	Industrial Building Construction	20.00%	\$800,000.00
			238120	Structural Steel and Precast Concrete	4.00%	\$160,000.00
			238140	Masonry Contractors	2.00%	\$80,000.00
			238150	Glass and Glazing Contractors	1.00%	\$40,000.00
			238160	Roofing Contracts	1.00%	\$40,000.00
			238190	Other Foundation, Structure and Building Contractors	1.00%	\$40,000.00
			23821	Electrical Contractors and Installation	3.00%	\$120,000.00
			238220	Plumbing, HVAC	2.00%	\$80,000.00
			238290	Other Building Equipment	0.50%	\$20,000.00

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TABLE 7 OKALOOSA COUNTY AIRPORTS FY 2015-2017 PLANNED SERVICE PARTICIPATION						
FY	AIRPORT	PROJECT	NAICS	DESCRIPTION	ANTICIPATED PERCENTAGE OF PROJECT	ANTICIPATED FUNDING BREAKDOWN
				Contractors		
			23831	Drywall/Insulation	0.50%	\$20,000.00
			238320	Painting and Wall Covering	0.50%	\$20,000.00
			238330	Flooring Contractors	0.50%	\$20,000.00
			238350	Finish Carpentry Contractors	0.50%	\$20,000.00
			23839	Other Building Finishing Contractors	0.50%	\$20,000.00
			238910	Site Preparation Contractors	1.00%	\$40,000.00
			23899	All other specialty trade contractors	1.00%	\$40,000.00
			237310	Highway, Street and Bridge Construction	7.00%	\$280,000.00
			237990	Other Heavy and Civil Engineering Construction	7.00%	\$280,000.00
			484110	Specialized Freight hauling	3.00%	\$120,000.00
			562111	Waste Management and Remediation (Solid Waste)	3.00%	\$120,000.00
				Materials and Supplies		
			423320	Construction Materials (Stone and Construction Materials)	20.00%	\$800,000.00
			423330	Roofing, Siding & Insulation	5.00%	\$200,000.00
			423390	Other Construction Material Merchant	5.00%	\$200,000.00
				TOTAL	100.00%	\$4,000,000.00
2017	Northwest Florida Regional	Rehabilitate Taxiways D1 and D2		Professional Services		
			541330	Civil and Geotechnical Engineering Services	10%	\$270,000.00
			54136	Geotechnical Survey and Mapping	2%	\$54,000.00
				Construction Services		
			562910	Mitigation Services	2%	\$54,000.00
			237110	Drainage	2%	\$54,000.00
			237310	Highway, Road and Bridge Construction	36%	\$972,000.00
			238910	Site Excavation and Grading	5%	\$135,000.00
			238990	Painted Traffic Stripes/Markings	5%	\$135,000.00
			484220	Hauling	5%	\$135,000.00
			561730	Landscaping/Grassing	2%	\$54,000.00
			561499	Mobilization	1%	\$27,000.00
				Materials and Supplies		
			423	Building Materials/Supplies	30%	\$810,000.00
				TOTAL	100%	\$2,700,000.00
2017	Northwest Florida Regional	Master Plan Update		Professional Services:		
			541330	Civil Engineering Services	65.0%	\$97,500.00
			541340	Drafting/CADD Services	8.0%	\$12,000.00
			541370	Mapping and Survey	7.0%	\$10,500.00

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TABLE 7 OKALOOSA COUNTY AIRPORTS FY 2015-2017 PLANNED SERVICE PARTICIPATION						
FY	AIRPORT	PROJECT	NAICS	DESCRIPTION	ANTICIPATED PERCENTAGE OF PROJECT	ANTICIPATED FUNDING BREAKDOWN
			54162	Environmental Consulting Services	2.0%	\$3,000.00
			541191	Abstract and Title Services	4.0%	\$6,000.00
			541820	Public Relation Services	2.0%	\$3,000.00
			541922	Aerial Photography Services	4.0%	\$6,000.00
			541690	Economic Consultant Services	8.0%	\$12,000.00
				TOTAL	100%	\$150,000.00
2017	Bob Sikes Airport	Master Plan Update		Professional Services:		
			541330	Civil Engineering Services	65.0%	\$97,500.00
			541340	Drafting/CADD Services	8.0%	\$12,000.00
			541370	Mapping and Survey	7.0%	\$10,500.00
			54162	Environmental Consulting Services	2.0%	\$3,000.00
			541191	Abstract and Title Services	4.0%	\$6,000.00
			541820	Public Relation Services	2.0%	\$3,000.00
			541922	Aerial Photography Services	4.0%	\$6,000.00
			541690	Economic Consultant Services	8.0%	\$12,000.00
				TOTAL	100%	\$150,000.00
2017	Destin Ft Walton Beach	Master Plan Update		Professional Services		
			541330	Civil Engineering Services	65.0%	\$97,500.00
			541340	Drafting/CADD Services	8.0%	\$12,000.00
			541370	Mapping and Survey	7.0%	\$10,500.00
			54162	Environmental Consulting Services	2.0%	\$3,000.00
			541191	Abstract and Title Services	4.0%	\$6,000.00
			541820	Public Relation Services	2.0%	\$3,000.00
			541922	Aerial Photography Services	4.0%	\$6,000.00
			541690	Economic Consultant Services	8.0%	\$12,000.00
				TOTAL	100%	\$150,000.00

Sources: Okaloosa County Airports Capital Improvement Program, US Census NAICS codes, FDOT Specialty Codes and TKDA

Step 3: Determine Project DBE Goals (26.45(c))

a. Weighted Base Goal Calculations

There are multiple methods of determining both the project and overall triennial goal as outlined in Section 26.45 of the DBE Program. One of the more effective methods of determining likely DBE participation is by using a weighted goal. This methodology consists of applying the estimated percentage of the anticipated type of work (e.g. landscaping and grassing) to the base percentage of estimated DBE and non-DBE contractors within that field.

For example, if on a project where landscaping and grassing (NAICS codes 56173) represents approximately 10% of the total fee and there are two (2) DBE and 25 total contractors within the

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established market area, then the weighted percentage for landscaping and grassing would be 0.80 percent ($(2/25) \times 10\%$).

The total base weighted DBE percentage, therefore, would consist of the sum of each weighted percentage by type of work.

1. The data sources used to derive the numerator was determined using the following information:
 - FDOT DBE Directory, September 2014
 - Vendor Data

The numerator is composed of the number of DBE contractors and subcontractors ready, willing and available to participate in the type of DOT (and State funded) contracts over \$250,000 planned for fiscal years 2015-2017 based upon NAICS specialty codes. According to FDOT Civil Rights, only UCP-DBE and/or MBE contractors can be used to establish the DBE goal. The UCP-DBE certification defines that a DBE firm is certified by member agencies within the Florida Unified Certification Program, and the MBE certification defines DBEs certified by the FDOT. Since the Airport Sponsor can only use certified DBEs to establish or record DBE participation, it is recommended that the Airport Sponsor advise potential contractors to become certified under the FDOT DBE program.

2. The data source used to derive the denominator was determined using the following data:
 - US Census Bureau's County Business Pattern (CBP) database (www.CenStats.gov), 2012, and
 - Airport historical data

The denominator consists of the total number of contractors and subcontractors (DBE and non-DBE) located within the established market area, which are ready, willing and able to participate on eligible planned projects. The number of contractors available was based upon NAICS code categories.

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b. Adjust the Base Figure (26.45(d))

After calculating the base figure for the relative availability of DBEs within the established market area, evidence was examined to determine what adjustment, if any, was needed to “fine tune” the base figure to arrive at the overall goal. Several methods could be used to adjust the weighted base goal, two of the most accurate methodologies include applying actual historical DBE participation on similar projects to the base goal which would provide a more accurate estimate of likely DBE race/gender-conscious and race/gender neutral participation. The other methodology used to adjust the weighted base DBE goal includes applying information from disparity or other similar studies to determine the likely race/gender-conscious and neutral participation in the absence of discrimination.

Historical Disadvantaged Business Participation and Other Indicators of DBE Capacity (26.45(d)(1)(i))

Historical actual participation on similar types of projects provides one of the most accurate estimates of DBE participation in the absence of discrimination. Thus, using actual participation data for FYs 1999 through 2011 as illustrated in Table 8, historical median actual participation for similar projects only was applied to the weighted base project goals utilizing the following methodology in order to provide a reasonable forecast of likely DBE participation.

TABLE 8 ACTUAL HISTORICAL PARTICIPATION FISCAL YEARS 1999 – 2011						
FISCAL YEAR	AIRPORT	PROJECT DESCRIPTION	TYPE OF PROJECT	DBE GOAL	ACTUAL DBE PARTICIPATION	VARIANCE
FY 1999			Design and Construction			
			Total FY 1999	14.00%	18.77%	4.77%
FY 2000			Design and Construction			
			Total FY 2000	10.83%	12.78%	1.95%
FY 2001	Okaloosa Regional/Eglin AFB	Expansion Terminal Apron & Taxiways	Design and Construction			
FY 2001	Okaloosa Regional/Eglin AFB	Terminal Expansion and Renovation	Design and Construction			
			Total FY 2001	10.44%	11.05%	0.61%
FY 2002	Okaloosa Regional/Eglin AFB	Terminal Expansion and Renovation	Design and Construction			
			Total FY 2002	9.90%	10.20%	0.30%
FY 2003	Okaloosa Regional/Eglin AFB	Terminal Expansion and Renovation	Design and Construction			
	Bob Sikes	Fence Installation - Bob Sikes	Design and Construction			
			Total FY 2003	11.78%	1.78%	-10.00%
FY 2004	Okaloosa Regional/Eglin AFB	Terminal Renovation and Expansion	Design and Construction			
			Total FY 2004	8.01%	7.00%	-1.01%
FY 2005	Destin-Ft. Walton Beach	Destin-Ft. Walton Beach Airport Perimeter Fence (On-Going)	Administration and Construction			

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TABLE 8 ACTUAL HISTORICAL PARTICIPATION FISCAL YEARS 1999 - 2011						
FISCAL YEAR	AIRPORT	PROJECT DESCRIPTION	TYPE OF PROJECT	DBE GOAL	ACTUAL DBE PARTICIPATION	VARIANCE
	Bob Sikes	Bob Sikes Airport Taxiway Lighting (On-Going)	Administration and Construction			
	Okaloosa Regional/Eglin AFB	Okaloosa Airport Terminal Building Renovation and Expansion (On-Going)	Planning, Design & Construction			
	Bob Sikes	Bob Sikes Construct/Extend Airport Road*	Planning, Design & Construction			
	Destin-Ft. Walton Beach	Destin/Ft. Walton Reconstruct/Repair and Overlay Runway*	Design & Construction			
	Okaloosa Regional/Eglin AFB	Okaloosa Airport Install/Construct Fuel Facility*	Design & Construction			
	Okaloosa Regional/Eglin AFB	Okaloosa Airport Construct/Expand Maintenance Facility*	Design & Construction			
		Total FY 2005		10.00%	5.80%	-4.20%
FY 2006	Destin Airport	Rehabilitate Taxiway "E" and replace mast lighting	Administration/Construction			
	Destin Airport	Construct ATCT	Construction			
	Bob Sikes	Rehabilitate Runway 17/35 Phase I	Design/Construction			
	Okaloosa Airport	Relocate Fuel Farm	Construction			
	Okaloosa Airport	Construct Air Cargo/Maintenance Facility	Construction			
		Total 2006		13.96%	0.00%	-13.96%
FY 2007	Okaloosa Regional/Eglin AFB	ORA Apron Expansion - Construction only	Construction			
	Bob Sikes	Bob Sikes Runway 17/35 Rehabilitation - Design Only	Design			
	Destin-Ft Walton	Crestview Aerospace Corporation Hangars	Construction			
	Destin-Ft Walton	Destin High Mast Lighting & Airfield Electrical Vault	Construction			
		Total 2007		7.49%	0.00%	-7.49%
FY 2008	Bob Sikes	Rwy 17/35 Rehabilitation - Phase 1	Construction			
	Okaloosa Regional	Cargo/Maintenance building	Design/Construction			
	Okaloosa Regional	Rental Car Facilities	Construction			
	Okaloosa Regional	includes: Site Work/East Side Development and Access Road (Schedule B)	Construction			

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TABLE 8 ACTUAL HISTORICAL PARTICIPATION FISCAL YEARS 1999 - 2011						
FISCAL YEAR	AIRPORT	PROJECT DESCRIPTION	TYPE OF PROJECT	DBE GOAL	ACTUAL DBE PARTICIPATION	VARIANCE
	Okaloosa Regional	Fuel Farm (Schedule C)	Construction			
			Total 2008	4.10%	1.60%	-2.50%
FY 2009	Okaloosa	New Cargo Parking Apron	Construction			
	Destin	Install PAPI	Construction			
	Bob Sikes	Rehabilitate Rwy 17-35	Construction			
			Total 2009	6.20%	3.40%	-2.80%
FY 2010*		Realign Access Roadway	Construction			
		Security Checkpoint Modification	Architectural			
		Install Back-up Electrical Generator and Improve Terminal (Baldwin Building)	Construction/Electrical			
			Total 2010	4.03%	5.00%	0.97%
FY 2011	Bob Sikes	Resurface and Expand Apron	Design/Construction			
	Northwest Florida Regional Airport/Eglin AFB	SIS Road Extension	Design/Construction			
	Northwest Florida Regional Airport/Eglin AFB	Terminal Expansion Phase 2A - Construct Interim Second Level Concourse Expansion with 2-Gates	Architectural/Building Construction			
	Northwest Florida Regional Airport/Eglin AFB	Grade Separation Entrance/Exit SR 5	Design/Construction			
	Northwest Florida Regional Airport/Eglin AFB	Construct New Entrance/Exit Road	Design/Construction			
			Total 2011	3.82%	5.00%	1.18%
			Median	9.90%	5.00%	-1.01%

Sources: Okaloosa County Airports Historical Uniform Report of DBE Awards, Commitments and Payments, 1999-2011

Thus, based upon historical participation on similar projects, the weighted DBE goal(s) were adjusted using the following formula.

$$\text{Adjusted DBE Goal} = (\text{Weighted Project Goal} + \text{Historical Median Actual Participation})/2$$

Disparity Studies (26.45(d)(1)(iii))

Disparity Studies were not used to adjust the weighted project goals since no recent disparity studies for the Panhandle region have been produced and the last disparity completed for the State of Florida was dated 1997. Both statewide disparity studies completed in late 1989 and 1997 did not show any significant issues related to utilizing women owned businesses and minority businesses as prime

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contractors. Further, as documented in "Measuring Disparity in Government Procurement: Problems with Using Census Data in Estimating Availability" by Stephen E. Celec, Dan Voich, Jr., E. Joe Nosari, and Melvin T. Stith, Sr., it was noted that the use of Economic Census data does not accurately provide availability estimates of qualified, willing and able women and minority firms. In addition, these data are also not accurate enough to "allow for valid tests of an inference of discriminatory exclusion"¹.

Disparity studies have recently been completed for the Jacksonville Area, Orlando Area and Hillsborough County. Several of these disparity studies identified that a "local-only" approach, especially related to construction activities, has allowed for greater participation opportunities as well as limited the use of minority set aside programs. This approach has historically benefited all contractors, DBE and non-DBE alike, by "leveling the playing field" for obtaining airport-related planning, design and construction work.

In addition, prime consultants and contractors on past and on-going projects continue to use local DBE contractors as much as possible based upon the level of experience and expertise related to the type of work. This has been shown time and again by the historical distribution of projects within the established market area. Since prime contractors in the past have used DBE subcontractors on similar design and construction projects as those planned for FYs 2015-2017, it is anticipated that adjusting the DBE weighted base goal by historical DBE participation provides an accurate goal assessment. Further, contractors, whose corporate offices may be located outside the market area, typically have a local presence/office within an adjacent county or in the established market area. As a result, typically the local office of such a firm performs at least 50 percent of the contract workload.

Evidence from Related Fields (26.45(d)(2))

The regulations also allow an adjustment to the weighted base DBE goal based upon evidence from related fields that show how opportunities for DBEs to form, grow and compete have impacted their numbers within the established market area. However, in reviewing information provided by the Florida Department of Transportation with regard to DBE participation, no evidence was available. As a result, no adjustment to the weighted base figure was made.

Breakout of Likely "Race and Gender Neutral" (RN) and "Race and Gender Conscious" (RC) Project Participation (26.51(b)(1-9))

Although it is the intent of the County to attain the majority of DBE participation using RN means, it is likely, based upon historical participation on similar projects, that portions of the overall DBE adjusted project goals will be achieved using RC measures (e.g. establishing specific goals on bid documentation). Still any participation by a DBE prime contractor or sub-contractor beyond the established goal is designated as race/gender neutral.

Okaloosa County will attempt to meet the maximum feasible portion of its overall goal by using race/gender-neutral means of facilitating DBE participation. Okaloosa County uses the following race-neutral means to increase DBE participation per 49 CFR Part 26.51(b):

¹ Abstract, "Measuring Disparity in Government Procurement: Problems with Using Census Data in Estimating Availability" by Stephen E. Celec, Dan Voich, Jr., E. Joe Nosari, and Melvin T. Stith, Sr., 2000

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1. Arranging solicitations, times for the presentation of bids, quantities, specifications and delivery schedules in ways that facilitate DBE and other small business participation. For example, this could include unbundling large contracts to make them more accessible to small businesses; requiring or encouraging prime contractors to subcontract portions of work that they might otherwise perform on their own;
2. Providing assistance in overcoming limitations such as inability to obtain bonding or financing. For example, this could include such means as simplifying the bonding process; reducing bonding requirements; eliminating the impact of surety costs from bids, or providing services to help DBEs and other small businesses obtain bonding and financing;
3. Providing technical assistance and other services;
4. Carrying out information and communications programs on contracting procedures and specific contract opportunities. For example, this could include ensuring the inclusion of DBEs and other small businesses on recipient mailing lists for bidders, ensuring the dissemination to bidders on prime contracts of lists of potential subcontractors; provision of information in languages other than English, where appropriate;
5. Implementing a supportive services program to develop and improve immediate and long-term business management, record keeping and financial and accounting responsibility;
6. Providing services to help DBEs and other small businesses improve long-term development; increase opportunities to participate in a variety of kinds of work; handle increasingly significant projects and achieve eventual self-sufficiency;
7. Establishing a program to assist new start-up firms, particularly in fields in which DBE participation has been historically low;
8. Ensuring distribution of your DBE directory through print and electronic means to the widest feasible universe of potential prime contractors; and,
9. Assisting DBEs and other small businesses to develop their capability to utilize emerging technology and conduct business through electronic media.

If the County must rely on contract goals to meet some portion of the overall DBE goal, then such goals will be submitted to the DOT for approval before issuing a contract solicitation.

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The County will adjust the estimated breakout of race-neutral and race-conscious participation as needed to reflect actual DBE participation (see 26.51(f)) and will track and report race/gender-neutral and race/gender-conscious participation separately.

For reporting purposes, race/gender-neutral DBE participation includes, but is not necessarily limited to, the following:

- DBE participation through a prime contract a DBE obtains through customary competitive procurement procedures;
- DBE participation through a subcontract on a prime contract that does not carry a DBE goal; DBE participation on a prime contract exceeding a contract goal; and
- DBE participation through a subcontract from a prime contractor that did not consider a firm's DBE status in making the award.

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Okaloosa County Department of Airports maintains data separately on DBE achievements for contracts with and without contract goals, respectively. In order to meet the maximum feasible portion of the overall goal using race/gender-neutral means of facilitating DBE participation, historical planned and actual participation for similar projects were used to determine the likely RN and RC participation for each project.

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The anticipated RC and RN breakout is based upon the median amount by which the County exceeded their goal on similar projects, which is evidence of race-neutral participation. This percentage, therefore, represents the project's likely race-neutral participation and the remainder of the goal would be designated as race-conscious participation, also known as the contract goal.

The County will adjust the estimated breakout of RC and RN DBE participation as needed to reflect actual DBE participation (Section 26.51(f)) and track and report RN and RC participation separately. For reporting purposes, the RN DBE participation includes, but is not limited to, the following:

- DBE participation through a prime contract obtained through customary competitive procurement procedures;
- DBE participation through a subcontract on a prime contract that does not carry a DBE goal,
- DBE participation on a prime contract exceeding the contract goal, and
- DBE participation through a subcontract from a prime contractor that did not consider a firm's DBE status in making the award.

Based upon these criteria, the following adjusted project goals were established for each project planned for Fiscal Years 2015-2017.

TABLE 9 FISCAL YEAR 2014/15 CONSTRUCT AND EQUIP AIR TRAFFIC CONTROL TOWER DESTIN-FT. WALTON BEACH AIRPORT (DTS)							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
Professional Services (Statewide)							
541310	Architectural Design Services	5.00%	\$200,000.00	1,442	76	5.27%	0.26%
541330	Engineering Services	5.00%	\$200,000.00	4,205	394	9.37%	0.47%
Construction							
561499	Mobilization	1.00%	\$40,000.00	81	2	2.47%	0.02%
236210	Industrial Building Construction	10.00%	\$400,000.00	55	3	5.45%	0.55%
238120	Structural Steel and Precast Concrete	4.00%	\$160,000.00	34	17	50.00%	2.00%
238140	Masonry Contractors	2.00%	\$80,000.00	244	6	2.46%	0.05%
238150	Glass and Glazing Contractors	1.00%	\$40,000.00	74	-	0.00%	0.00%
238160	Roofing Contracts	1.00%	\$40,000.00	197	2	1.02%	0.01%
238190	Other Foundation, Structure and Building Contractors	1.00%	\$40,000.00	80	-	0.00%	0.00%

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**TABLE 9
FISCAL YEAR 2014/15
CONSTRUCT AND EQUIP AIR TRAFFIC CONTROL TOWER
DESTIN-FT. WALTON BEACH AIRPORT (DTS)**

NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
23821	Electrical Contractors and Installation	3.00%	\$120,000.00	815	19	2.33%	0.07%
238220	Plumbing, HVAC	2.00%	\$80,000.00	1,133	7	0.62%	0.01%
238290	Other Building Equipment Contractors	0.50%	\$20,000.00	98	1	1.02%	0.01%
23831	Drywall/Insulation	0.50%	\$20,000.00	254	11	4.33%	0.02%
238320	Painting and Wall Covering	0.50%	\$20,000.00	466	18	3.86%	0.02%
238330	Flooring Contractors	0.50%	\$20,000.00	242	1	0.41%	0.00%
238350	Finish Carpentry Contractors	0.50%	\$20,000.00	357	4	1.12%	0.01%
23839	Other Building Finishing Contractors	0.50%	\$20,000.00	96	2	2.08%	0.01%
238910	Site Preparation Contractors	1.00%	\$40,000.00	244	38	15.57%	0.16%
23899	All other specialty trade contractors	1.00%	\$40,000.00	418	82	19.62%	0.20%
237310	Highway, Street and Bridge Construction	10.00%	\$400,000.00	93	45	48.39%	4.84%
237990	Other Heavy and Civil Engineering Construction	15.00%	\$600,000.00	57	4	7.02%	1.05%
484110 & 484220	Specialized Freight hauling	1.00%	\$40,000.00	58	2	3.45%	0.03%
4881110	Air Traffic Control Support	3.00%	\$120,000.00	28	0	0.00%	0.00%
562111	Waste Management and Remediation (Solid Waste)	1.00%	\$40,000.00	85	0	0.00%	0.00%
Materials							
423320	Construction Materials (Stone and Construction Materials)	20.00%	\$800,000.00	237	26	10.97%	2.19%
423330	Roofing, Siding & Insulation	5.00%	\$200,000.00	207	0	0.00%	0.00%
423390	Other Construction Material Merchant	5.00%	\$200,000.00	285	11	3.86%	0.19%
TOTAL		100.00%	\$4,000,000.00	11,585	771	200.69%	12.17%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA							

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TABLE 10 HISTORICAL PARTICIPATION					
Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
2001	Terminal Expansion and Renovation	VPS	10.44%	11.05%	0.61%
2002	Terminal Expansion and Renovation	VPS	9.90%	10.20%	0.30%
2003	Terminal Expansion and Renovation	VPS	11.78%	1.78%	-10.00%
2004	Terminal Renovation and Expansion	VPS	8.01%	7.00%	-1.01%
2008	Rental Car Facilities Construction	VPS	4.10%	1.60%	-2.50%
2011	Terminal Expansion Phase 2A - Construct Interim Second Level Concourse Expansion with 2-Gates	VPS	3.82%	5.00%	1.18%
		Median	8.96%	6.00%	-0.36%
Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011					

TABLE 11 CONSTRUCT AND EQUIP AIR TRAFFIC CONTROL TOWER DESTIN-FT. WALTON BEACH AIRPORT (DTS) PROJECT GOALS		
	Percentages	Est. Dollar Value
Weighted Goal	12.17%	\$486,909.99
Adjusted Goal (e.g. 12.17+6.00)/2	9.09%	\$363,454.99
Race Conscious Goal (Contract Goal)	9.09%	\$363,454.99
Race Neutral Goal	0.00%	\$0.00

TABLE 12 FISCAL YEAR 2014/15 REHABILITATE AIRCRAFT PARKING APRON - PHASE II DESTIN-FT. WALTON BEACH AIRPORT (DTS)							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541330	Engineering Services	10%	\$450,000	4205	394	9.37%	0.94%
54136	Geotechnical Survey and Mapping	2%	\$90,000	44	3	6.82%	0.14%
562910	Mitigation Services	2%	\$90,000	55	26	47.27%	0.95%
237110	Drainage	2%	\$90,000	124	2	1.61%	0.03%
237310	Highway, Road and Bridge Construction	25%	\$1,125,000	93	45	48.39%	12.10%
23799	Other Heavy and Civil Engineering Construction	20%	\$900,000	57	4	7.02%	1.40%
238910	Site Excavation and Grading	3%	\$135,000	244	38	15.57%	0.47%
238990	Painted Traffic Stripes/Markings	5%	\$225,000	418	82	19.62%	0.98%
484110 and 484220	Specialized Freight hauling	3%	\$135,000	58	2	3.45%	0.10%
561730	Landscaping/Grassing	2%	\$90,000	167	9	5.39%	0.11%
561499	Mobilization	1%	\$45,000	81	2	2.47%	0.02%
42344, 42349	Building Materials/Supplies	25%	\$1,125,000	1,055	2	0.19%	0.05%
	TOTAL	100%	\$4,500,000	6,601	609	167.17%	17.28%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical							

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TABLE 12 FISCAL YEAR 2014/15 REHABILITATE AIRCRAFT PARKING APRON – PHASE II DESTIN-FT. WALTON BEACH AIRPORT (DTS)							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
bid documentation, and TKDA							

TABLE 13 HISTORICAL PARTICIPATION						
Fiscal Year	Project	Airport	Goal	Actual Participation	Variance	
2008	Rwy 17/35 Rehabilitation - Phase 1	Bob Sikes (CEW)	4.10%	1.60%	-2.50%	
2007	Bob Sikes Runway 17/35 Rehabilitation - Design Only	CEW	13.96%	0.00%	-13.96%	
2009	Rehabilitate Rwy 17-35	CEW	6.20%	3.40%	-2.80%	
2011	Resurface and Expand Apron	CEW	3.82%	5%	1.1800%	
		Median	5.15%	2.50%	-2.65%	

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011

TABLE 14 REHABILITATE AIRCRAFT PARKING APRON – PHASE II DESTIN-FT. WALTON BEACH AIRPORT (DTS) PROJECT GOALS		
	Percentages	Est. Dollar Value
Weighted Goal	17.28%	\$777,722.89
Adjusted Goal	9.89%	\$445,111.44
Race Conscious Goal (Contract Goal)	9.89%	\$445,111.44
Race Neutral Goal	0.00%	\$0.00

TABLE 15 FISCAL YEAR 2015 IMPROVEMENTS TO WEST SIDE AIRCRAFT APRON NORTHWEST FLORIDA REGIONAL AIRPORT							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	10%	\$180,000.00	4,205	394	9.37%	0.94%
54136	Geotechnical Survey and Mapping	2%	\$36,000.00	44	3	6.82%	0.14%
562910	Mitigation Services	2%	\$36,000.00	55	26	47.27%	0.95%
237110	Drainage	2%	\$36,000.00	124	2	1.61%	0.03%
237310	Highway, Road and Bridge Construction	25%	\$450,000.00	93	45	48.39%	12.10%
23799	Other Heavy and Civil Engineering Construction	20%	\$360,000.00	57	4	7.02%	1.40%
238910	Site Excavation and Grading	3%	\$54,000.00	244	38	15.57%	0.47%
238990	Painted Traffic Stripes/Markings	5%	\$90,000.00	418	82	19.62%	0.98%
484110 and 484220	Specialized Freight hauling	3%	\$54,000.00	58	2	3.45%	0.10%
561730	Landscaping/Grassing	2%	\$36,000.00	167	9	5.39%	0.11%
561499	Mobilization	1%	\$18,000.00	81	2	2.47%	0.02%
42344, 42349	Building Materials/Supplies	25%	\$450,000.00	1055	39	3.70%	0.92%
	TOTAL	100%	\$1,800,000.00			170.67%	18.16%

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TABLE 15 FISCAL YEAR 2015 IMPROVEMENTS TO WEST SIDE AIRCRAFT APRON NORTHWEST FLORIDA REGIONAL AIRPORT							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
				6,601	646		
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA							

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**TABLE 16
HISTORICAL PARTICIPATION**

Fiscal Year	Project	Airports	Goal	Actual Participation	Variance
FY 2001	Expansion Terminal Apron & Taxiways	Okaloosa Regional/Eglin AFB	10.44%	11.05%	0.61%
FY 2005	Destin/Ft. Walton Reconstruct/Repair and Overlay Runway*	Destin-Ft. Walton Beach	10.00%	5.80%	-4.20%
FY 2007	ORA Apron Expansion - Construction only	Okaloosa Regional/Eglin AFB	7.49%	0.00%	-7.49%
FY 2009	New Cargo Parking Apron	Northwest Florida Regional	6.20%	3.40%	-2.80%
FY 2011	Resurface and Expand Apron	Bob Sikes	3.82%	5.00%	1.18%
		Median	7.49%	5.00%	-2.80%

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011

**TABLE 17
IMPROVEMENTS TO WEST SIDE AIRCRAFT APRON
NORTHWEST FLORIDA REGIONAL AIRPORT
PROJECT GOALS**

	Percentages	Est. Dollar Value
Weighted Goal	18.16%	\$326,871.14
Adjusted Goal	11.58%	\$208,435.57
Race Conscious Goal (Contract Goal)	11.58%	\$208,435.57
Race Neutral Goal	0.00%	\$0.00

**TABLE 18
FISCAL YEAR 2015
EXPANSION OF SECOND LEVEL PIER CONCOURSE
NORTHWEST FLORIDA REGIONAL AIRPORT**

NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541310	Architectural Design Services	6%	\$240,000.00	1442	76	5.3%	0.3%
541330	Engineering Services	2%	\$80,000.00	4205	394	9.4%	0.2%
561499	Mobilization	1%	\$40,000.00	81	2	2.5%	0.0%
236210	Industrial Building Construction	20%	\$800,000.00	55	3	5.5%	1.1%
238120	Structural Steel and Precast Concrete	4%	\$160,000.00	34	17	50.0%	2.0%
238140	Masonry Contractors	2%	\$80,000.00	244	6	2.5%	0.0%
238150	Glass and Glazing Contractors	1%	\$40,000.00	74	0	0.0%	0.0%
238160	Roofing Contracts	1%	\$40,000.00	197	2	1.0%	0.0%
238190	Other Foundation, Structure and Building Contractors	1%	\$40,000.00	80	0	0.0%	0.0%
23821	Electrical Contractors and Installation	3%	\$120,000.00	815	19	2.3%	0.1%
238220	Plumbing, HVAC	2%	\$80,000.00	1133	7	0.6%	0.0%
238290	Other Building Equipment Contractors	1%	\$20,000.00	98	1	1.0%	0.0%

**Okaloosa County Airports
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**TABLE 18
FISCAL YEAR 2015
EXPANSION OF SECOND LEVEL PIER CONCOURSE
NORTHWEST FLORIDA REGIONAL AIRPORT**

NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
23831	Drywall/Insulation	1%	\$20,000.00	254	11	4.3%	0.0%
238320	Painting and Wall Covering	1%	\$20,000.00	466	18	3.9%	0.0%
238330	Flooring Contractors	1%	\$20,000.00	242	1	0.4%	0.0%
238350	Finish Carpentry Contractors	1%	\$20,000.00	357	4	1.1%	0.0%
23839	Other Building Finishing Contractors	1%	\$20,000.00	96	2	2.1%	0.0%
238910	Site Preparation Contractors	1%	\$40,000.00	244	38	15.6%	0.2%
23899	All other specialty trade contractors	1%	\$40,000.00	418	82	19.6%	0.2%
237990	Other Heavy and Civil Engineering Construction	15%	\$600,000.00	57	4	7.0%	1.1%
484110 and 484220	Specialized Freight hauling	4%	\$160,000.00	58	2	3.4%	0.1%
562111	Waste Management and Remediation (Solid Waste)	1%	\$40,000.00	85	0	0.0%	0.0%
423320	Construction Materials (Stone and Construction Materials)	20%	\$800,000.00	237	26	11.0%	2.2%
423330	Roofing, Siding & Insulation	5%	\$200,000.00	207	0	0.0%	0.0%
423390	Other Construction Material Merchant	7%	\$280,000.00	285	11	3.9%	0.3%
TOTAL		100%	\$4,000,000.00	11464	726	152.3%	7.8%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA

**TABLE 19
HISTORICAL PARTICIPATION**

Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
2001	Terminal Expansion and Renovation	Okaloosa Regional/Eglin AFB	10.44%	11.05%	0.61%
2002	Terminal Expansion and Renovation	Okaloosa Regional/Eglin AFB	9.90%	10.20%	0.30%
2003	Terminal Expansion and Renovation	Okaloosa Regional/Eglin AFB	11.78%	1.78%	-10.00%
2004	Terminal Renovation and Expansion	Okaloosa Regional/Eglin AFB	8.01%	7.00%	-1.01%
2008	Rental Car Facilities Construction	Northwest Florida Regional	0.041	1.60%	-2.50%
2011	Terminal Expansion Phase 2A - Construct Interim Second Level Concourse Expansion with 2-Gates	Northwest Florida Regional	3.82%	5.00%	1.18%
Median			9.90%	7.00%	0.30%

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation

**Okaloosa County Airports
Disadvantaged and Small Business Enterprise
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TABLE 20 EXPANSION OF SECOND LEVEL PIER CONCOURSE NORTHWEST FLORIDA REGIONAL AIRPORT PROJECT GOALS		
	Percentages	Est. Dollar Value
Weighted Goal	7.83%	\$313,269.86
Adjusted Goal	7.42%	\$296,634.93
Race Conscious Goal (Contract Goal)	7.12%	\$284,634.93
Race Neutral Goal	0.30%	\$12,000.00

TABLE 21 FISCAL YEAR 2015 OVERLAY AIRCRAFT PARKING APRON BOB SIKES AIRPORT							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	12%	\$300,000.00	4205	394	9.37%	1.12%
562910	Mitigation Services	2%	\$50,000.00	55	26	47.27%	0.95%
237110	Drainage	2%	\$50,000.00	124	2	1.61%	0.03%
237310	Highway, Road and Bridge Construction	25%	\$625,000.00	93	45	48.39%	12.10%
23799	Other Heavy and Civil Engineering Construction	20%	\$500,000.00	57	4	7.02%	1.40%
23891	Site Preparation Contractors	3%	\$75,000.00	244	38	15.57%	0.47%
238990	Painted Traffic Stripes/Markings	5%	\$125,000.00	418	82	19.62%	0.98%
484110 and 484220	Specialized Freight hauling	3%	\$75,000.00	58	2	3.45%	0.10%
561730	Landscaping/Grassing	2%	\$50,000.00	167	9	5.39%	0.11%
561499	Mobilization	1%	\$25,000.00	81	2	2.47%	0.02%
42344, 42349, 42339	Building Materials/Supplies	25%	\$625,000.00	1055	39	3.70%	0.92%
TOTAL		100%	\$2,500,000.00	6,557	643	163.85%	18.21%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA							

Table 22 Historical Participation					
Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
FY 2005	Destin/Ft. Walton Reconstruct/Repair and Overlay Runway*	Destin-Ft Walton	10.00%	5.80%	-4.20%
FY 2011	Resurface and Expand Apron	Bob Sikes	3.82%	5.00%	1.18%
Median			6.91%	5.40%	-1.51%
Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011					

**Okaloosa County Airports
Disadvantaged and Small Business Enterprise
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TABLE 23 OVERLAY AIRCRAFT PARKING APRON BOB SIKES AIRPORT PROJECT GOALS		
	Percentages	Est. Dollar Value
Weighted Goal	18.21%	\$455,263.51
Adjusted Goal	11.81%	\$295,131.75
Race Conscious Goal (Contract Goal)	11.81%	\$295,131.75
Race Neutral Goal	0.00%	\$0.00

TABLE 24 FISCAL YEAR 2015 CONSTRUCTION OF AIRPORT ACCESS ROAD BOB SIKES AIRPORT							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541330	Civil, Electrical and Geotechnical Engineering Services	10%	\$670,000.00	4,205	394	9.37%	0.94%
54162	Environmental Consulting Services	2%	\$134,000.00	660	169	25.61%	0.51%
541690	Traffic Data Services	1%	\$33,500.00	1429	183	12.81%	0.06%
541340	Drafting/CADD Services	2%	\$134,000.00	248	151	60.89%	1.22%
54136	Geophysical Survey/Mapping	1%	\$33,500.00	44	3	6.82%	0.03%
561499	Mobilization	1%	\$67,000.00	81	2	2.47%	0.02%
238910	Site Preparation	5%	\$335,000.00	244	38	15.57%	0.78%
237310	Highway, Road and Bridge Construction	35%	\$2,345,000.00	93	45	48.39%	16.94%
237110	Drainage	3%	\$201,000.00	124	2	1.61%	0.05%
238210	Electrical Contractors and Lighting	3%	\$201,000.00	815	19	2.33%	0.07%
238990	Traffic Maintenance and Painted Traffic Stripes/Markings	2%	\$134,000.00	418	82	19.62%	0.39%
237990	Curbing, Highway Signage and Delineators	2%	\$134,000.00	57	4	7.02%	0.14%
561730	Landscaping/Grassing	2%	\$134,000.00	167	9	5.39%	0.11%
484110 and 484220	Specialized Freight hauling	2%	\$134,000.00	58		0.00%	0.00%
423	Materials Supply (Wholesale)	30%	\$2,010,000.00	1055	39	3.70%	1.11%
TOTAL		100%	\$6,700,000.00	9,698	1,140	221.58%	22.37%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA

**Okaloosa County Airports
Disadvantaged and Small Business Enterprise
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**TABLE 25
HISTORICAL PARTICIPATION**

Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
FY 2005	Bob Sikes Construct/Extend Airport Road*	Bob Sikes	10.00%	5.80%	-4.20%
FY 2008	Access Road (Schedule B) - associated with Rental Car Facilities	Northwest Regional	4.10%	1.60%	-2.50%
FY 2010	Realign Access Roadway	Northwest Regional	4.03%	5.00%	0.97%
FY 2011	SIS Road Improvements to Northwest Regional	Northwest Regional	3.82%	5.00%	1.18%
		Median	4.07%	5.00%	-0.77%

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011

**TABLE 26
CONSTRUCTION OF AIRPORT ACCESS ROAD
BOB SIKES AIRPORT
PROJECT GOALS**

	Percentages	Est. Dollar Value
Weighted Goal	22.37%	\$1,498,899.79
Adjusted Goal	13.69%	\$916,949.90
Race Conscious Goal (Contract Goal)	13.69%	\$916,949.90
Race Neutral Goal	0.00%	\$0.00

**TABLE 27
FISCAL YEAR 2015
REHABILITATE MAIN TAXIWAY
DESTIN-FT. WALTON BEACH AIRPORT**

NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	10.0%	\$450,000.00	4,205	394	9.37%	0.94%
54136	Geotechnical Survey and Mapping	2.0%	\$90,000.00	44	3	6.82%	0.14%
562910	Mitigation Services	3.0%	\$135,000.00	55	26	47.27%	1.42%
237110	Drainage	2.0%	\$90,000.00	124	2	1.61%	0.03%
237310	Highway, Road and Bridge Construction	40.0%	\$1,800,000.00	93	45	48.39%	19.35%
238910	Site Preparation	10.0%	\$450,000.00	244	38	15.57%	1.56%
238990	Painted and Thermoplastic Traffic Stripes/Markings	8.0%	\$360,000.00	418	82	19.62%	1.57%
484110 and 484220	Specialized Freight hauling	2.0%	\$90,000.00	58	2	3.45%	0.07%
561730	Landscaping/Grassing	2.0%	\$90,000.00	167	9	5.39%	0.11%
561499	Mobilization	1.0%	\$45,000.00	81	2	2.47%	0.02%
423	Building Materials/Supplies	20.0%	\$900,000.00	1055	39	3.70%	0.74%
	TOTAL	100.0%	\$4,500,000.00	6,544	642	163.66%	25.95%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA

**Okaloosa County Airports
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**TABLE 28
HISTORICAL PARTICIPATION**

Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
FY 2005	Destin/Ft. Walton Reconstruct/Repair and Overlay Runway*	Destin-Ft. Walton Beach	10.00%	5.80%	-4.20%
FY 2006	Rehabilitate Taxiway "E" and replace mast lighting	Destin Airport	13.96%	0.00%	-13.96%
FY 2006	Rehabilitate Runway 17/35 Phase I	Bob Sikes	13.96%	0.00%	-13.96%
FY 2007	Bob Sikes Runway 17/35 Rehabilitation - Design Only	Bob Sikes	7.49%	0.00%	-7.49%
FY 2008	Rwy 17/35 Rehabilitation - Phase 1	Bob Sikes	4.10%	1.60%	-2.50%
FY 2009	Rehabilitate Rwy 17-35	Bob Sikes	6.20%	3.40%	-2.80%
	MEDIAN		8.75%	0.80%	-5.85%

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011

**TABLE 29
REHABILITATE MAIN TAXIWAY
DESTIN-FT. WALTON BEACH AIRPORT
PROJECT GOALS**

	Percentages	Est. Dollar Value
Weighted Goal	25.95%	\$1,167,576.97
Adjusted Goal	13.37%	\$601,788.48
Race Conscious Goal (Contract Goal)	13.37%	\$601,788.48
Race Neutral Goal	0.00%	\$0.00

**TABLE 30
FISCAL YEAR 2015
ANNUAL GOAL**

	Percentage	Dollar Amount
FY 2015 Estimated Annual Goal:	10.98%	\$3,127,507.07
FY 2015 Estimated Contract Goal	10.93%	\$3,115,507.07
FY 2015 Estimated Race Neutral Goal	0.04%	\$12,000.00

**TABLE 31
FISCAL YEAR 2016
SOLAR PANEL INSTALLATION
NORTHWEST FLORIDA REGIONAL AIRPORT**

NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541330	Engineer	10%	\$100,000.00	4,205	394	9.37%	0.94%
237130	Power and Communication Construction	52%	\$520,000.00	60	0	0.00%	0.00%
561499	Mobilization	1%	\$10,000.00	81	2	2.47%	0.02%
238910	Site Preparation	5%	\$50,000.00	244	38	15.57%	0.78%
561730	Landscaping/Grassing	2%	\$20,000.00	167	9	5.39%	0.11%

**Okaloosa County Airports
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TABLE 31 FISCAL YEAR 2016 SOLAR PANEL INSTALLATION NORTHWEST FLORIDA REGIONAL AIRPORT							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
484110 and 484220	Specialized Freight hauling	5%	\$50,000.00	58	2	3.45%	0.17%
221114	Solar Electric Power Generation	25%	\$250,000.00	2	1	50.00%	12.50%
TOTAL		100%	\$1,000,000.00	4,817	446	86.25%	14.52%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA

TABLE 32 HISTORICAL PARTICIPATION					
Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
			NONE		

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011

TABLE 33 SOLAR PANEL INSTALLATION NORTHWEST FLORIDA REGIONAL AIRPORT PROJECT GOALS		
	Percentages	Est. Dollar Value
Weighted Goal	14.52%	\$145,205.58
Adjusted Goal	14.52%	\$145,205.58
Race Conscious Goal (Contract Goal)	14.52%	\$145,205.58
Race Neutral Goal	0.00%	\$0.00

TABLE 34 FISCAL YEAR 2016 REHABILITATE FUEL FARM TANKS AND PUMPS NORTHWEST FLORIDA REGIONAL AIRPORT							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541330	Engineering Services	10%	\$90,000.00	4,205	394	9.37%	0.94%
541620	Environmental Consulting Services	2%	\$18,000.00	660	169	25.61%	0.51%
54169	Other Scientific and Technical Consulting Services	1%	\$9,000.00	1429	183	12.81%	0.13%
561499	Mobilization	1%	\$9,000.00	81	2	2.47%	0.02%
562910	Mitigation Services	2%	\$13,500.00	55	26	47.27%	0.71%
237310	Highway, Road and Bridge Construction	10%	\$90,000.00	93	45	48.39%	4.84%
238910	Site Preparation	2%	\$13,500.00	244	38	15.57%	0.23%

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TABLE 34 FISCAL YEAR 2016 REHABILITATE FUEL FARM TANKS AND PUMPS NORTHWEST FLORIDA REGIONAL AIRPORT							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
	Contractors						
238990	Other Specialty Contractors	3%	\$27,000.00	418	82	19.62%	0.59%
237120	Oil, Gas and Pipeline Construction	20%	\$180,000.00	13	0	0.00%	0.00%
237130	Power and Communication Construction	10%	\$90,000.00	60	0	0.00%	0.00%
484110 and 484220	Specialized Freight hauling	5%	\$45,000.00	58	2	3.45%	0.17%
424710	Petroleum Bulk stations and terminals	25%	\$225,000.00	157	1	0.64%	0.16%
42339	Other Construction Material Merchant Wholesaler	10%	\$90,000.00	285	11	3.86%	0.39%
TOTAL		100%	\$900,000.00	7,758	953	189.05%	8.69%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA

TABLE 35 HISTORICAL PARTICIPATION					
Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
FY 2005	Okaloosa Airport Install/Construct Fuel Facility*	Okaloosa Regional/Eglin AFB	10.00%	5.80%	-4.20%
FY 2006	Relocate Fuel Farm	Okaloosa Airport	13.96%	0.00%	-13.96%
FY 2008	Fuel Farm (Schedule C)	Northwest Florida Regional	4.10%	1.60%	-2.50%
		Median	10.00%	1.60%	-4.20%

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011

TABLE 36 REHABILITATE FUEL FARM TANKS AND PUMPS NORTHWEST FLORIDA REGIONAL AIRPORT PROJECT GOALS		
	Percentages	Est. Dollar Value
Weighted Goal	8.69%	\$78,204.53
Adjusted Goal	5.14%	\$46,302.26
Race Conscious Goal (Contract Goal)	5.14%	\$46,302.26
Race Neutral Goal	0.00%	\$0.00

**Okaloosa County Airports
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TABLE 37 FISCAL YEAR 2016 CONSTRUCT APRON BOB SIKES AIRPORT							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	10%	\$600,000.00	4,205	394	9.37%	0.94%
54136	Geotechnical Survey and Mapping	2%	\$120,000.00	44	3	6.82%	0.14%
562910	Mitigation Services	1%	\$60,000.00	55	26	47.27%	0.47%
237110	Drainage	2%	\$120,000.00	124	2	1.61%	0.03%
237310	Highway, Road and Bridge Construction	30%	\$1,800,000.00	93	45	48.39%	14.52%
23799	Other Heavy and Civil Engineering Construction	5%	\$300,000.00	57	4	7.02%	0.35%
238910	Site Excavation and Grading	12%	\$720,000.00	244	38	15.57%	1.87%
238990	Painted Traffic Stripes/Markings	8%	\$480,000.00	418	82	19.62%	1.57%
484110/ 484220	Specialized Freight hauling	2%	\$120,000.00	58	2	3.45%	0.07%
561730	Landscaping/Grassing	2%	\$120,000.00	167	9	5.39%	0.11%
561499	Mobilization	1%	\$60,000.00	81	2	2.47%	0.02%
42344, 42349	Building Materials/Supplies	25%	\$1,500,000.00	1055	39	3.70%	0.92%
TOTAL		100%	\$6,000,000.00	6557	646	170.67%	21.01%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA

TABLE 38 HISTORICAL PARTICIPATION					
Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
FY 2001	Expansion Terminal Apron & Taxiways	Okaloosa Regional/Eglin AFB	10.44%	11.05%	0.61%
FY 2007	ORA Apron Expansion - Construction only	Okaloosa Regional/Eglin AFB	7.49%	0.00%	-7.49%
FY 2009	New Cargo Parking Apron	Okaloosa	6.20%	3.40%	-2.80%
FY 2011	Resurface and Expand Apron	Bob Sikes	3.82%	5.00%	1.18%
Median			6.85%	4.20%	-1.10%

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011

TABLE 39 CONSTRUCT APRON BOB SIKES AIRPORT PROJECT GOALS		
	Percentages	Est. Dollar Value
Weighted Goal	21.01%	\$1,260,550.64
Adjusted Goal	12.60%	\$756,275.32
Race Conscious Goal (Contract Goal)	12.60%	\$756,275.32

**Okaloosa County Airports
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Race Neutral Goal	0.00%	\$0.00
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TABLE 40 FISCAL YEAR 2016 REPLACE HIGH MAST LIGHTS BOB SIKES AIRPORT							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	10%	\$45,000.00	4,205	394	9.37%	0.94%
237130	Power and Communications	42%	\$189,000.00	60	0	0.00%	0.00%
561499	Mobilization	1%	\$4,500.00	81	2	2.47%	0.02%
562910	Mitigation Services	2%	\$9,000.00	85	26	30.59%	0.61%
484110/ 484220	Specialized Freight hauling	5%	\$22,500.00	58	2	3.45%	0.17%
42361	Electrical Apparatus and Equipment Wholesalers	40%	\$180,000.00	1071	40	3.73%	1.49%
TOTAL		100%	\$450,000.00	5,560	464	49.61%	3.24%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA

TABLE 41 HISTORICAL PARTICIPATION					
Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
FY 2006	Rehabilitate Taxiway "E" and replace mast lighting	Destin Airport	13.96%	0.00%	-13.96%
FY 2007	Destin High Mast Lighting & Airfield Electrical Vault	Destin-Ft Walton	7.49%	0.00%	-7.49%
Median Participation			10.73%	0.00%	-10.73%

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011

TABLE 42 REPLACE HIGH MAST LIGHTS BOB SIKES AIRPORT PROJECT GOALS		
	Percentages	Est. Dollar Value
Weighted Goal	3.24%	\$14,579.01
Adjusted Goal	1.62%	\$7,289.51
Race Conscious Goal (Contract Goal)	1.62%	\$7,289.51
Race Neutral Goal	0.00%	\$0.00

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**TABLE 43
FISCAL YEAR 2016
OVERLAY AIRCRAFT PARKING APRON
BOB SIKES AIRPORT**

NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	10%	\$250,000.00	4,205	394	9.37%	0.94%
562910	Mitigation Services	2%	\$50,000.00	55	26	47.27%	0.95%
237110	Drainage	2%	\$50,000.00	124	2	1.61%	0.03%
237310	Highway, Road and Bridge Construction	40%	\$1,000,000.00	93	45	48.39%	19.35%
23799	Other Heavy and Civil Engineering Construction	5%	\$125,000.00	57	4	7.02%	0.35%
238910	Site Excavation and Grading	4%	\$100,000.00	244	38	15.57%	0.62%
238990	Painted Traffic Stripes/Markings	4%	\$100,000.00	418	82	19.62%	0.78%
484110 and 484220	Specialized Freight hauling	5%	\$125,000.00	58	2	3.45%	0.17%
561730	Landscaping/Grassing	2%	\$50,000.00	167	9	5.39%	0.11%
561499	Mobilization	1%	\$25,000.00	81	2	2.47%	0.02%
42344, 42349	Building Materials/Supplies	25%	\$625,000.00	1055	39	3.70%	0.92%
Total		100%	\$2,500,000.00	6557	643	163.85%	24.26%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA

**TABLE 44
HISTORICAL PARTICIPATION**

Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
FY 2005	Destin/Ft. Walton Reconstruct/Repair and Overlay Runway*	Destin-Ft. Walton Beach	10.00%	5.80%	-4.20%
FY 2008	Rwy 17/35 Rehabilitation - Phase 1	Bob Sikes	4.10%	1.60%	-2.50%
FY 2009	Rehabilitate Rwy 17-35	Bob Sikes	6.20%	3.40%	-2.80%
Median			6.20%	3.40%	-2.80%

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011

**TABLE 45
OVERLAY AIRCRAFT PARKING APRON
BOB SIKES AIRPORT
PROJECT GOALS**

	Percentages	Est. Dollar Value
Weighted Goal	24.26%	\$606,427.71
Adjusted Goal	13.83%	\$345,713.85
Race Conscious Goal (Contract Goal)	13.83%	\$345,713.85
Race Neutral Goal	0.00%	\$0.00

**Okaloosa County Airports
Disadvantaged and Small Business Enterprise
Three Year Goals
Fiscal Years 2015-2017**

TABLE 46 FY 2016 ANNUAL GOAL		
	Percentage	Dollar Amount
FY 2016 Estimated Annual Goal:	9.54%	\$1,300,786.52
FY 2016 Estimated Contract Goal	9.54%	\$1,300,786.52
FY 2016 Estimated Race Neutral Goal	0.00%	\$0.00

TABLE 47 FISCAL YEAR 2017 WEST APRON IMPROVEMENTS NORTHWEST FLORIDA REGIONAL AIRPORT							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	10%	\$180,000.00	4,205	394	9.37%	0.94%
54136	Geotechnical Survey and Mapping	2%	\$36,000.00	44	3	6.82%	0.14%
562910	Mitigation Services	2%	\$36,000.00	55	26	47.27%	0.95%
237110	Drainage	2%	\$36,000.00	124	2	1.61%	0.03%
237310	Highway, Road and Bridge Construction	40%	\$720,000.00	93	45	48.39%	19.35%
23799	Other Heavy and Civil Engineering Construction	3%	\$54,000.00	57	4	7.02%	0.21%
238910	Site Excavation and Grading	4%	\$72,000.00	244	38	15.57%	0.62%
238990	Painted Traffic Stripes/Markings	4%	\$72,000.00	418	82	19.62%	0.78%
484110 and 484220	Hauling	5%	\$90,000.00	58	2	3.45%	0.17%
561730	Landscaping/Grassing	2%	\$36,000.00	167	9	5.39%	0.11%
561499	Mobilization	1%	\$18,000.00	81	2	2.47%	0.02%
42344, 42349	Building Materials/Supplies	25%	\$450,000.00	1055	39	3.70%	0.92%
Total		100%	\$1,800,000.00	6557	643	170.67%	24.25%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA

**Okaloosa County Airports
Disadvantaged and Small Business Enterprise
Three Year Goals
Fiscal Years 2015-2017**

**TABLE 48
HISTORICAL PARTICIPATION**

Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
FY 2001	Expansion Terminal Apron & Taxiways	Okaloosa Regional/Eglin AFB	10.44%	11.05%	0.61%
FY 2005	Destin/Ft. Walton Reconstruct/Repair and Overlay Runway*	Destin-Ft. Walton Beach	10%	5.8%	-4.2%
FY 2007	ORA Apron Expansion - Construction only	Okaloosa Regional/Eglin AFB	7.49%	0%	-7.49%
FY 2009	New Cargo Parking Apron	Northwest Florida Regional	6.2%	3.4%	-2.8%
FY 2011	Resurface and Expand Apron	Bob Sikes	3.82%	5%	1.18%
		Median	7.49%	5%	-2.8%

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011

**TABLE 49
WEST APRON IMPROVEMENTS
NORTHWEST FLORIDA REGIONAL AIRPORT
PROJECT GOALS**

	Percentages	Est. Dollar Value
Weighted Goal	24.25%	\$436,556.18
Adjusted Goal	14.63%	\$263,278.09
Race Conscious Goal (Contract Goal)	14.63%	\$263,278.09
Race Neutral Goal	0.00%	\$0.00

**TABLE 50
FISCAL YEAR 2017
COMPLETE EXPANSION OF PIER ONE CONCOURSE
NORTHWEST FLORIDA REGIONAL AIRPORT**

NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541310	Architectural Design Services	8%	\$320,000.00	1,442	76	5.27%	0.42%
541330	Engineering Services	2%	\$80,000.00	4,205	394	9.37%	0.19%
561499	Mobilization	1%	\$40,000.00	81	2	2.47%	0.02%
236210	Industrial Building Construction	20%	\$800,000.00	55	3	5.45%	1.09%
238120	Structural Steel and Precast Concrete	4%	\$160,000.00	34	17	50.00%	2.00%
238140	Masonry Contractors	2%	\$80,000.00	244	6	2.46%	0.05%
238150	Glass and Glazing Contractors	1%	\$40,000.00	74	0	0.00%	0.00%
238160	Roofing Contracts	1%	\$40,000.00	197	2	1.02%	0.01%
238190	Other Foundation, Structure and Building Contractors	1%	\$40,000.00	80	0	0.00%	0.00%
23821	Electrical Contractors and Installation	3%	\$120,000.00	815	19	2.33%	0.07%
238220	Plumbing, HVAC	2%	\$80,000.00	1,133	7	0.62%	0.01%

**Okaloosa County Airports
Disadvantaged and Small Business Enterprise
Three Year Goals
Fiscal Years 2015-2017**

**TABLE 50
FISCAL YEAR 2017
COMPLETE EXPANSION OF PIER ONE CONCOURSE
NORTHWEST FLORIDA REGIONAL AIRPORT**

NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
238290	Other Building Equipment Contractors	1%	\$20,000.00	98	1	1.02%	0.01%
23831	Drywall/Insulation	1%	\$20,000.00	254	11	4.33%	0.02%
238320	Painting and Wall Covering	1%	\$20,000.00	466	18	3.86%	0.02%
238330	Flooring Contractors	1%	\$20,000.00	242	1	0.41%	0.00%
238350	Finish Carpentry Contractors	1%	\$20,000.00	357	4	1.12%	0.01%
23839	Other Building Finishing Contractors	1%	\$20,000.00	96	2	2.08%	0.01%
238910	Site Preparation Contractors	1%	\$40,000.00	244	38	15.57%	0.16%
23899	All other specialty trade contractors	1%	\$40,000.00	418	82	19.62%	0.20%
237310	Highway, Street and Bridge Construction	7%	\$280,000.00	93	45	48.39%	3.39%
237990	Other Heavy and Civil Engineering Construction	7%	\$280,000.00	57	4	7.02%	0.49%
484110 and 484220	Specialized Freight hauling	3%	\$120,000.00	58	2	3.45%	0.10%
562111	Waste Management and Remediation (Solid Waste)	3%	\$120,000.00	85	0	0.00%	0.00%
423320	Construction Materials (Stone and Construction Materials)	20%	\$800,000.00	237	26	10.97%	2.19%
423330	Roofing, Siding & Insulation	5%	\$200,000.00	207	0	0.00%	0.00%
423390	Other Construction Material Merchant	5%	\$200,000.00	285	11	3.86%	0.19%
TOTAL		100%	\$4,000,000.00	11,557	771	200.69%	10.65%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA

**Okaloosa County Airports
Disadvantaged and Small Business Enterprise
Three Year Goals
Fiscal Years 2015-2017**

**TABLE 51
HISTORICAL PARTICIPATION**

Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
2001	Terminal Expansion and Renovation	Okaloosa Regional/Eglin AFB	10.44%	11.05%	0.61%
2002	Terminal Expansion and Renovation	Okaloosa Regional/Eglin AFB	9.90%	10.20%	0.30%
2003	Terminal Expansion and Renovation	Okaloosa Regional/Eglin AFB	11.78%	1.78%	-10.00%
2004	Terminal Renovation and Expansion	Okaloosa Regional/Eglin AFB	8.01%	7.00%	-1.01%
2008	Rental Car Facilities Construction	Northwest Florida Regional	4.10%	1.60%	-2.50%
2011	Terminal Expansion Phase 2A - Construct Interim Second Level Concourse Expansion with 2-Gates	Northwest Florida Regional	3.82%	5.00%	1.18%
		Median	8.96%	6.00%	-0.36%

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011

**TABLE 52
COMPLETE EXPANSION OF PIER ONE CONCOURSE
NORTHWEST FLORIDA REGIONAL AIRPORT
PROJECT GOALS**

	Percentages	Est. Dollar Value
Weighted Goal	10.65%	\$426,046.93
Adjusted Goal	8.33%	\$333,023.46
Race Conscious Goal (Contract Goal)	8.33%	\$333,023.46
Race Neutral Goal	0.00%	\$0.00

**TABLE 53
FISCAL YEAR 2016
REHABILITATE TAXIWAYS D1 AND D2
NORTHWEST FLORIDA REGIONAL AIRPORT**

NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	10%	\$270,000.00	4,205	394	9.37%	0.94%
54136	Geotechnical Survey and Mapping	2%	\$54,000.00	44	3	6.82%	0.14%
562910	Mitigation Services	2%	\$54,000.00	55	26	47.27%	0.95%
237110	Drainage	2%	\$54,000.00	124	2	1.61%	0.03%
237310	Highway, Road and Bridge Construction	36%	\$972,000.00	93	45	48.39%	17.42%
238910	Site Excavation and Grading	5%	\$135,000.00	244	38	15.57%	0.78%
238990	Painted Traffic Stripes/Markings	5%	\$135,000.00	418	82	19.62%	0.98%
484110 and 484220	Hauling	5%	\$135,000.00	58	2	3.45%	0.17%
561730	Landscaping/Grassing	2%	\$54,000.00	167	9	5.39%	0.11%

**Okaloosa County Airports
Disadvantaged and Small Business Enterprise
Three Year Goals
Fiscal Years 2015-2017**

**TABLE 53
FISCAL YEAR 2016
REHABILITATE TAXIWAYS D1 AND D2
NORTHWEST FLORIDA REGIONAL AIRPORT**

NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
561499	Mobilization	1%	\$27,000.00	81	2	2.47%	0.02%
423	Building Materials/Supplies	30%	\$810,000.00	1055	39	3.70%	1.11%
	Total	100%	\$2,700,000.00	6,544	642	163.66%	22.64%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA

**TABLE 54
HISTORICAL PARTICIPATION**

Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
FY 2006	Rehabilitate Runway 17/35 Phase I	Bob Sikes	13.96%	0.00%	-13.96%
FY 2007	Bob Sikes Runway 17/35 Rehabilitation - Design Only	Bob Sikes	7.49%	0.00%	-7.49%
FY 2008	Rwy 17/35 Rehabilitation - Phase 1	Bob Sikes	4.10%	1.60%	-2.50%
FY 2009	Rehabilitate Rwy 17-35	Bob Sikes	6.20%	3.40%	-2.80%
		Median	6.85%	0.80%	-5.15%

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011

**TABLE 55
REHABILITATE TAXIWAYS D1 AND D2
NORTHWEST FLORIDA REGIONAL AIRPORT
PROJECT GOALS**

	Percentages	Est. Dollar Value
Weighted Goal	22.64%	\$611,384.08
Adjusted Goal	11.72%	\$316,492.04
Race Conscious Goal (Contract Goal)	11.72%	\$316,492.04
Race Neutral Goal	0.00%	\$0.00

**Okaloosa County Airports
Disadvantaged and Small Business Enterprise
Three Year Goals
Fiscal Years 2015-2017**

**TABLE 56
FISCAL YEAR 2017
MASTER PLAN UPDATE
NORTHWEST FLORIDA REGIONAL AIRPORT**

NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541330	Civil Engineering Services	65%	\$97,500.00	4,205	394	9.37%	6.09%
541340	Drafting/CADD Services	8%	\$12,000.00	248	151	60.89%	4.87%
541370	Mapping and Survey	7%	\$10,500.00	643	71	11.04%	0.77%
54162	Environmental Consulting Services	2%	\$3,000.00	660	169	25.61%	0.51%
541191	Abstract and Title Services	4%	\$6,000.00	1036	7	0.68%	0.03%
541820	Public Relation Services	2%	\$3,000.00	549	108	19.67%	0.39%
541922	Aerial Photography Services	4%	\$6,000.00	278	7	2.52%	0.10%
541690	Economic Consultant Services	8%	\$12,000.00	1429	183	12.81%	1.02%
TOTAL		100%	\$150,000.00	9,048	1,090	142.58%	13.79%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA

**TABLE 57
HISTORICAL PARTICIPATION**

Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
			NONE		

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011

**TABLE 58
MASTER PLAN UPDATE
NORTHWEST FLORIDA REGIONAL AIRPORT
PROJECT GOALS**

	Percentages	Est. Dollar Value
Weighted Goal	13.79%	\$20,688.12
Adjusted Goal	13.79%	\$20,688.12
Race Conscious Goal (Contract Goal)	13.79%	\$20,688.12
Race Neutral Goal	0.00%	\$0.00

**Okaloosa County Airports
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Three Year Goals
Fiscal Years 2015-2017**

NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541330	Civil Engineering Services	65%	\$97,500.00	4,205	394	9.37%	6.09%
541340	Drafting/CADD Services	8%	\$12,000.00	248	151	60.89%	4.87%
541370	Mapping and Survey	7%	\$10,500.00	643	71	11.04%	0.77%
54162	Environmental Consulting Services	2%	\$3,000.00	660	169	25.61%	0.51%
541191	Abstract and Title Services	4%	\$6,000.00	1036	7	0.68%	0.03%
541820	Public Relation Services	2%	\$3,000.00	549	108	19.67%	0.39%
541922	Aerial Photography Services	4%	\$6,000.00	278	7	2.52%	0.10%
541690	Economic Consultant Services	8%	\$12,000.00	1429	183	12.81%	1.02%
TOTAL		100%	\$150,000.00	9,048	1,090	142.58%	13.79%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA

Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
			NONE		

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011

	Percentages	Est. Dollar Value
Weighted Goal	13.79%	\$20,688.12
Adjusted Goal	13.79%	\$20,688.12
Race Conscious Goal (Contract Goal)	13.79%	\$20,688.12
Race Neutral Goal	0.00%	\$0.00

**Okaloosa County Airports
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TABLE 62 FISCAL YEAR 2017 MASTER PLAN UPDATE DESTIN-FT. WALTON BEACH AIRPORT							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available DBEs	Base %	Weighted %
541330	Civil Engineering Services	65%	\$97,500.00	4,205	394	9.37%	6.09%
541340	Drafting/CADD Services	8%	\$12,000.00	248	151	60.89%	4.87%
541370	Mapping and Survey	7%	\$10,500.00	643	71	11.04%	0.77%
54162	Environmental Consulting Services	2%	\$3,000.00	660	169	25.61%	0.51%
541191	Abstract and Title Services	4%	\$6,000.00	1036	7	0.68%	0.03%
541820	Public Relation Services	2%	\$3,000.00	549	108	19.67%	0.39%
541922	Aerial Photography Services	4%	\$6,000.00	278	7	2.52%	0.10%
541690	Economic Consultant Services	8%	\$12,000.00	1429	183	12.81%	1.02%
TOTAL		100%	\$150,000.00	9,048	1,090	142.58%	13.79%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Okaloosa County historical bid documentation, and TKDA

TABLE 63 HISTORICAL PARTICIPATION					
Fiscal Year	Project	Airport	Goal	Actual Participation	Variance
			NONE		

Source: Okaloosa County Historical Bid Documentation, Uniform Report of Actual DBE Participation and other Historical Documentation, 1999-2011

TABLE 64 MASTER PLAN UPDATE DESTIN-FT. WALTON BEACH AIRPORT PROJECT GOALS		
	Percentages	Est. Dollar Value
Weighted Goal	13.79%	\$20,688.12
Adjusted Goal	13.79%	\$20,688.12
Race Conscious Goal (Contract Goal)	13.79%	\$20,688.12
Race Neutral Goal	0.00%	\$0.00

**Okaloosa County Airports
Disadvantaged and Small Business Enterprise
Three Year Goals
Fiscal Years 2015-2017**

TABLE 65 FISCAL YEAR 2017 ANNUAL GOALS		
	Percentage	Dollar Amount
FY 2017 Estimated Annual Goal:	12.68%	\$974,857.95
FY 2017 Estimated Contract Goal	12.68%	\$974,857.95
FY 2017 Estimated Race Neutral Goal	0.00%	\$0.00

Step 4 Proposed Overall DBE Goals

a. Annual Goals

Based upon anticipated projects and funding established for Fiscal Years 2014-2016, the overall three year DBE goal was based upon the average of each year's average annual goals. Therefore, the proposed DBE goals and funding for each year are as follows:

TABLE 66 FISCAL YEAR 2015-2017 ESTIMATED ANNUAL GOAL SUMMARY		
FISCAL YEAR	AVERAGE ANNUAL DBE PERCENTAGE	ANNUAL DBE DOLLAR VALUE
2015	10.98%	\$3,127,507.07
2016	9.54%	\$1,300,786.52
2017	12.68%	\$974,857.95

Sources: Okaloosa County Airports Capital Improvement Program, September 2014, and TKDA

b. Three Year Overall Goal (Triennial Goal)

The proposed overall three year goal is reflected as an average of annual goals over the three year period.

$$\text{Overall three year goal} = (10.98\% + 9.54\% + 12.68\%) / 3$$

$$\text{Overall three year goal} = 11.065\% \text{ or } \$5,403,151.54$$

Since this figure is based both on a weighted and adjusted goal associated with past actual participation on similar projects, it is believed that this overall three year goal provides an accurate achievable goal of DBE participation based upon the type of work likely to be awarded during the three-year period.

c. Breakout of Estimated "Race and Gender Neutral" (RN) and "Race and Gender Conscious" (RC) Participation (26.51(b)(1-9))

As noted in Step 3, the Airport Sponsor will meet the maximum feasible portion of its overall goal by using RN means of facilitating DBE participation. Thus, based upon the anticipated RC and RN participation forecast for each project, average annual RN and RC goals were established as illustrated in Table 80. From this information, Okaloosa County Airports estimates that in meeting

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its overall three-year average goal of 11.065% approximately 0.014% will be from RN participation and 11.051% from RC measures (e.g. bid advertisement).

GOAL	AVERAGE PERCENT PARTICIPATION	ESTIMATED TOTAL DOLLAR VALUE OVER THREE YEARS
Overall Three Year Goal	11.065%	\$5,403,151.54
Race Conscious Participation	11.051%	\$5,391,151.54
Race Neutral Participation	0.014%	\$12,000.00

Sources: Okaloosa County Airports Historical Reports of DBE Participation and Capital Improvement Plan, September 2014, and TKDA

The County will adjust the estimated breakout of RN and RC DBE participation as needed to reflect actual DBE participation and will track and report RN and RC participation separately.

d. Contract Goals

Contract goals were established so that, over the period to which the overall goal applies (October 1, 2014 through September 30, 2017), they will cumulatively result in meeting any portion of the County's overall goal that is not projected to be met through the use of RN means only. The County has, therefore, established contract goals only on those federally assisted contracts that have subcontracting possibilities.

The County need not establish a contract goal on every such contract, and the size of the contract goals will be adapted to the circumstances of each contract (e.g. type and location of work, availability of DBEs to perform the particular type of work, etc.). Contract goals may also be adjusted with the permission of DOT and FAA Civil Rights staff if information or data becomes available which may impact the established goals. For example, if during year 1, the Airport Sponsor's actual DBE participation exceeds the established overall goal, than the contract goal associated with projects in Fiscal Years 2016 and 2017 could be adjusted downward showing that the Sponsor's race neutral methods are an effective means of obtaining minority business participation.

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As part of this contract goals process, it is recommended, but not required, that Okaloosa County Department of Airports implement the following initiatives to support DBE participation on federally funded projects:

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- Consider utilizing preference points for subcontracting to DBEs on design or construction related solicitations rather than a low bid process. This would allow the Airport to award points to a proposer who meets or exceeds the determined project DBE goal for DBE utilization in their proposal;
- Impose contract goals only on those contractors or consultants that have historically showed a very low DBE participation. This method would allow the contractors and consultants that have historically shown high DBE participation to continue to select those contracts and opportunities for DBE participation that best meet their needs. This

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approach would also provide the necessary incentive for contractors and consultants to increase and maintain a higher DBE participation; and/or

- Apply a mathematical formula to provide an objective measure of Good Faith Efforts applied to low bid goals where the DBE commitment is less than the contract goal. This methodology is currently used by several State DOTs. This formula and other recommendations related to establishing a consultant/contractor's good faith efforts are outlined in Attachment 6.

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Therefore, based upon likely RC and RN participation, project contract goals and an overall three-year contract goal were established based upon projects anticipated for Fiscal Years 2015-17 as illustrated in Table 68. Note that the overall Triennial Contract Goal is based upon average annual race conscious participation. This goal may be adjusted if DBE participation exceeds established goals.

**TABLE 68
PLANNED CONTRACT GOALS
FISCAL YEARS 2015-2017**

FISCAL YEAR	AIRPORT	PROJECT	CONTRACT GOAL	ESTIMATED DBE PARTICIPATION (\$)
2015	Northwest Florida Regional	Improvements to West Side Aircraft Apron	11.580%	\$208,435.57
2015		Complete Expansion of Second Level Pier Concourse	7.116%	\$284,634.93
2015	Bob Sikes	Overlay Aircraft Parking Apron	11.805%	\$295,131.75
2015		Construction of Access Roadway to Airport	13.686%	\$916,949.90
2015	Destin-Ft Walton	Construct & Equip ATCT	9.086%	\$363,454.99
2015		Rehabilitate Aircraft Parking Apron Ph. II	9.891%	\$445,111.44
2015		Rehabilitate Main Taxiway	13.373%	\$601,788.48
		Average 2015	10.934%	\$3,115,507.07
2016	Northwest Florida Regional	Solar Panels	14.521%	\$145,205.58
2016		Rehabilitate Fuel Farm Tanks & Pumps	5.145%	\$46,302.26
2016	Bob Sikes	Construct Apron	12.605%	\$756,275.32
2016		Replace High Mast Lights	1.620%	\$7,289.51
2016		Overlay Aircraft Parking Apron	13.829%	\$345,713.85
		Average 2016	9.544%	\$1,300,786.52
2017	Northwest Florida Regional Airport	West Apron Improvements	14.627%	\$263,278.09
2017		Complete Expansion of Pier Concourse	8.326%	\$333,023.46
2017		Rehabilitate Taxiways D1 and D2	11.722%	\$316,492.04
2017		Master Plan Update	13.792%	\$20,688.12
2017	Bob Sikes	Master Plan Update	13.792%	\$20,688.12
2017	Destin-Ft Walton Beach	Master Plan Update	13.792%	\$20,688.12
		Average 2017	12.675%	\$974,857.95
		Three Year (2015-2017) Overall Average Contract Goal	11.051%	\$5,391,151.54

Source: TKDA

Further, the overall DBE goal (both RC and RN portions) **should not** be used as the project contract goal. Individual project goals must be established and adjusted as needed based upon actual participation to

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remain in compliance with 49 CFR Part 26. As a result, only the project contract goal can be included in the bid documentation.

II. Public Participation (Section 26.45(g)(1))

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In accordance with Section 26.45(g), the Airport Sponsor will submit its established goals to FAA for review and approval. As part of establishing anticipated DBE goal participation, the Sponsor provides for various forms of public review and participation. This participation included consultation with minority, women's and other groups, advertisement within the local newspaper and other minority documentation, a "Town Hall" Public Meeting to introduce potential businesses to the DBE process in addition to publishing the goal and methodology on the Airport's website for comment.

The Okaloosa County Department of Airports has also constructed an outreach program designed to improve DBE participation on future projects to the extent feasible. This effort includes the following initiatives:

1. Refer bidders to the State Unified Certification Program/Directory to obtain DBE/MBE and WBE firm listings.
2. Refer bidders to the FDOT Disadvantaged Business Website to find approved DBE financial institutions.
3. Conduct pre-project conferences that can be attended by representatives of various State and community organizations associated with small and minority business enterprises, along with representatives from minority business development centers, minority contractors, non-minority contractors and labor organizations. The purpose of these conferences will be to familiarize all interested parties with the project, its DBE/MBE and WBE objectives, schedule, wage requirements and types of work to be performed. These conferences will also afford DBE and non-DBE contractors to identify teaming opportunities.
4. Direct minority/women contractors who may not be able to qualify or do not desire to bid a particular package in its entirety to provide their names to all other prospective bidders for that package as a minority contractor who has expressed an interest in bidding a portion of the work.
5. Encourage alliances between prime contractors and small minority/female contractors who do not yet have the capacity for a large prime contract.
6. Provide resources for minority firms to review plans and specifications and obtain additional information about bid packages.
7. Encourage brokers/surety firms to assist development of DBE/MBE, WBE and other small business contractors at all levels to obtain bonding status.
8. Assist local banks that have made commitments to work with DBE/MBE, WBE and other small business firms and their financing needs.
9. Regularly monitor contractors to see that they are meeting contractual obligations to minority and female firms.

Part of the success of the County's minority and women business participation depends upon participation with contractors and the County's involvement with the State Unified Certification Program.

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A. Consultation

Before establishing the overall goal, TKDA, on behalf of Okaloosa County Department of Airports, contacted and consulted with several minority, women's and general contractor groups, community organizations and other officials and organizations to obtain information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs and the Airport and Sponsor's efforts to establish a level playing field for the participation of DBEs on projects. Organizations contacted are highlighted in Table 69.

TABLE 69 OKALOOSA COUNTY DBE AND COMMUNITY ORGANIZATIONS		
TYPE OF ORGANIZATION	NAME OF ORGANIZATION	CONTACT INFORMATION
Business/Community Organization	Ft. Walton Beach Chamber of Commerce	34 Miracle Strip Parkway, Ft. Walton Beach, FL 32549 (850) 244-8191
	Eglin AFB, AAC/Small Business Office	Eglin Air Force Base, FL (850) 882-2843
	Economic Development Council of Okaloosa County FL	Larry Sassano, Executive Director P.O. Box 4097 Ft. Walton Beach, FL 32549 (850) 651-7374
Minority/Women's Organization	Greater Federated Women's Club	P.O. Box 1634 Panama City, FL 32402
Minority Organization	Filipino-American Association	Fred Jimenez, Public Relations BBFAA 3440 Gardenview Way Tallahassee, FL 32309

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TABLE 82 (CON'T) OKALOOSA COUNTY DBE AND COMMUNITY ORGANIZATIONS		
TYPE OF ORGANIZATION	NAME OF ORGANIZATION	CONTACT INFORMATION
Community Organization	Northwest Florida State College Business and Sociology Departments	Dr. Joyce Goldstein, Division
		Director, Department of Social Sciences
		Ms. Natalie Williams, Division
		Director, Department of Business and Computer Applications
		100 College Blvd
		Niceville, FL 32578-1295 (850) 678-5111
Minority Organization	National Association for the Advancement of Colored People Research, Training and Advocacy Team	NAACP National Headquarters
		4805 Mt. Hope Drive,
		Baltimore MD 21215
		(877) NAACP-98
		(410) 580-5777 ccampbell@naacpnet.org
Chamber of Commerce/Economic Development	Florida Chamber of Commerce	Florida Chamber of Commerce
		136 South Bronough Street
		P.O. Box 11309
		Tallahassee, FL 32302-3309
		Phone: 850-521-1200 Email: info@flchamber.com
Business/Community Organization	Navarre Chamber of Commerce	8543 Navarre Beach Pkwy
		Navarre, FL 32566
		(850) 939-3267
Business/Community Organization	Destin Chamber of Commerce	4484 Legendary Drive
		Destin, FL 32541
		(850) 837-6241
Business/Community Organization	Crestview Chamber of Commerce	Wayne Harris, Executive Director
		502 South Main Street, Crestview, FL 32536
		(850) 682-3212

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TABLE 82 (CON'T) OKALOOSA COUNTY DBE AND COMMUNITY ORGANIZATIONS		
TYPE OF ORGANIZATION	NAME OF ORGANIZATION	CONTACT INFORMATION
Business/Community Organization	Community Foundation of North Florida, Inc.	Joy R. Walking, Executive Director
		420 East Call Street, Ste 3
		Tallahassee, FL 32301
		(850) 222-2899
Florida Business - Small Business Organization Non-Profit	Florida Small Business	(813) 276-9430
Florida Business - Small Business Organization Non-Profit	Small Business Administration South Florida District Office	100 S. Biscayne Blvd.
		7th Floor
		Miami Florida 33131
		www.sba.gov/fl.south
		(305) 536-5521
		(305) 536-5058 (Fax)
Minority Business Development Organization - Non-Profit	Florida State Hispanic Chamber of Commerce	Julio Fuentes (904) 307-2931
Minority Business Development Organization - Non-Profit	Florida Black Business Investment Board, Inc.	2019 Centre Pointe Blvd
		Suite 101
		Tallahassee FL 32308
		Paula Duncan
		Business Development Manager (850) 878-0826
Minority Business Development Organization - Non-Profit	Florida Black Chamber of Commerce	945 West Michigan Avenue
		Suite 12B
		Pensacola Florida 32505
		Thomas Alston
		Director of Community Development (850) 465-9872

Any input from these organizations or the general public received during the **30 day review period** including those comments received during the "town hall" meeting on November 14th will be incorporated into **Appendix A, Public Participation**, of this report. Additional consultation shall also be provided during any pre-bid/pre-proposal meetings Okaloosa County Department of Airports conducts throughout the year which are opened to interested parties.

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An e-mail and/or letter was sent out to these organizations to obtain any information regarding potential impacts to DBE and Small Business participation on Airport projects as well as to obtain input with regard to the proposed goal(s) and methodology. Below is a copy of the e-mail/letter.

E-Mail/Letter Message:

Okaloosa County Department of Airports is in the process of establishing its DBE goal participation associated with planned projects at Northwest Florida Regional, Bob Sikes and Destin-Ft. Walton Beach Airports for Fiscal Years 2015-2017. Anticipated projects include, but are not limited to, Terminal Expansion and Improvements at Northwest Florida Regional, various airfield engineering projects including apron and taxiway improvements and rehabilitation, Airport Master Plan Updates for all three airports, Airport Access Road Improvements, fuel farm improvements, etc. Services likely to be required include: architecture, engineering, building construction/modifications, planning, environmental, electrical, HVAC, plumbing, various construction related services (e.g. paving, site preparation, remediation, etc.), landscaping, paving, material supply, survey, aerial photography, etc. Further, anticipated DBE participation was not limited to federally funded projects only but also included State funded projects over \$250,000 as required by the FDOT Equal Opportunities Office.

Using the requirements outlined in CFR 49 Part 26, individual project goals, including anticipated race/gender-conscious and race/gender-neutral participation were determined. From this information, the three-year average goal for fiscal years 2015-2017 was established. The following table outlines anticipated DBE participation:

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FISCAL YEAR	AIRPORT	PROJECT DESCRIPTION	DBE PERCENTAGE	TOTAL DBE DOLLAR VALUE	RACE CONSCIOUS	TOTAL RC DBE DOLLAR VALUE	RACE NEUTRAL	TOTAL RN DBE DOLLAR VALUE
2014/2015	Destin-Ft Walton Beach	Construct & Equip Air Traffic Control Tower at Destin	9.09%	\$363,454.99	9.09%	\$363,454.99	0.00%	\$0.00
2014/2015	Destin-Ft Walton Beach	Rehabilitate Aircraft Parking Apron Phase II	9.89%	\$445,111.44	9.89%	\$445,111.44	0.00%	\$0.00
2015	Northwest Florida	Improvements to West Side Aircraft Apron	11.58%	\$208,435.57	11.58%	\$208,435.57	0.00%	\$0.00
2015	Northwest Florida	Complete Expansion of Second Level Pier Concourse	7.42%	\$296,634.93	7.12%	\$284,634.93	0.30%	\$12,000.00
2015	Bob Sikes	Overlay Aircraft Parking Apron	11.81%	\$295,131.75	11.81%	\$295,131.75	0.00%	\$0.00
2015	Bob Sikes	Construction of Access Roadway to Airport	13.69%	\$916,949.90	13.69%	\$916,949.90	0.00%	\$0.00
2015	Destin-Ft Walton Beach	Rehabilitate Main Taxiway	13.37%	\$601,788.48	13.37%	\$601,788.48	0.00%	\$0.00
		2015 Goals	10.98%	\$3,127,507.07	10.93%	\$3,115,507.07	0.04%	\$12,000.00
2016	Northwest Florida	Solar Panels	14.52%	\$145,205.58	14.52%	\$145,205.58	0.00%	\$0.00
2016	Northwest Florida	Rehabilitate Fuel Farm Tanks & Pumps	5.14%	\$46,302.26	5.14%	\$46,302.26	0.00%	\$0.00
2016	Bob Sikes	Construct Apron	12.60%	\$756,275.32	12.60%	\$756,275.32	0.00%	\$0.00
2016	Bob Sikes	Replace High Mast Lights	1.62%	\$7,289.51	1.62%	\$7,289.51	0.00%	\$0.00
2016	Bob Sikes	Overlay Aircraft Parking Apron	13.83%	\$345,713.85	13.83%	\$345,713.85	0.00%	\$0.00
		2016 Goals	9.54%	\$1,300,786.52	9.54%	\$1,300,786.52	0.00%	\$0.00
2017	Northwest Florida	West Apron Improvements	14.63%	\$263,278.09	14.63%	\$263,278.09	0.00%	\$0.00
2017	Northwest Florida	Complete Expansion of Pier Concourse	8.33%	\$333,023.46	8.33%	\$333,023.46	0.00%	\$0.00
2017	Northwest Florida	Rehabilitate Taxiways D1 and D2	11.72%	\$316,492.04	11.72%	\$316,492.04	0.00%	\$0.00
2017	Northwest Florida	Master Plan update	13.79%	\$20,688.12	13.79%	\$20,688.12	0.00%	\$0.00
2017	Bob Sikes	Master Plan update	13.79%	\$20,688.12	13.79%	\$20,688.12	0.00%	\$0.00
2017	Destin Ft Walton Beach	Master Plan update	13.79%	\$20,688.12	13.79%	\$20,688.12	0.00%	\$0.00
		2017 Goals	12.68%	\$974,857.95	12.68%	\$974,857.95	0.00%	\$0.00
		Triennial Goals	11.07%	\$5,403,151.54	11.05%	\$5,391,151.54	0.01%	\$12,000.00

Sources: Okaloosa County Department of Airports Capital Improvement Program, 2014-2019, Okaloosa County Airport Historical Data,

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FISCAL YEAR	AIRPORT	PROJECT DESCRIPTION	DBE PERCENTAGE	TOTAL DBE DOLLAR VALUE	RACE CONSCIOUS	TOTAL RC DBE DOLLAR VALUE	RACE NEUTRAL	TOTAL RN DBE DOLLAR VALUE
1999-2011, US Census Bureau County Data, 2012, FDOT DBE Database September 2014, and TKDA								

The anticipated average DBE goal for the three-year period is 11.07% based upon the average weighted project goals and historical participation on similar projects. DBE, both race and gender-conscious and race and gender-neutral are monitored and reported to FAA on a yearly basis. If adjustments are warranted as a result of changes in demographics, projects, availability of ready, willing and able DBE and non-DBE contractors, etc., then the DBE goal(s) may be adjusted, with permission by FAA and US DOT, to reflect these changes.

The Florida Department of Transportation currently has an 11.7% DBE Participation Goal for State Funded Projects and 10.97% DBE Participation Goal for State and Federally funded projects. Since the recently calculated draft DBE Participation Goal for State and Federally funded airport projects at Okaloosa County is less than that anticipated by FDOT, do you or members of your organization have any documentation of existing social or economic barriers which may be currently preventing minorities including women and/or small business enterprises from applying and winning construction related services at the airport? Further, do you know of any other impediments which have or may impact minorities, women and/or other small businesses from effectively competing on airport related projects advertised by Okaloosa County Department of Airports?

We would appreciate your replying with any information you would be willing to offer. Please if you have any comments or questions, do not hesitate to contact Tricia Fantinato at (813) 480-9900, (352) 610-9303 or tricia.fantinato@tkda.com within two weeks of receipt of this e-mail/letter. The DBE Goal report will be available for review and comment for a period of **30 days** at Okaloosa County Department of Airports Administrative Offices located at Northwest Florida Regional Airport, 1701 Florida 85, Eglin AFB, FL 32542. In addition, an open public outreach meeting will be held on November 14th, 2014 from 2:00 pm to 4:00 pm CST at the Northwest Florida Regional Airport in order to discuss the triennial goal (FY 2015-2017) and methodology. Any and all information provided will be incorporated into Okaloosa County Airport-specific DBE goal report and submitted to the Federal Aviation Administration as required by federal regulations (49 CFR Part 26). Thank you for your assistance in this matter.

Respectfully,
T. Fantinato

As part of this effort, a public outreach/"town hall" meeting was held on November 14th to present the airport projects planned for fiscal years 2015 through 2017, the associated DBE contract and triennial goals in addition to goal methodology and contractor good faith efforts. Information obtained from this meeting as

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well as other Okaloosa County Department of Airports outreach are included in this document and may have been used, if relevant, to establishing the final recommended triennial goal.

As required, County Airport staff published a notice of the proposed overall goal in the *Northwest Florida Daily News* on October 31, 2014 as well as on the Northwest Florida Regional Airport's and Okaloosa County's websites, www.flyvps.com and <http://www.okaloosa.fl.us>, respectively informing the public that the proposed goal and its rationale are available for inspection during normal business hours at the airport administration building for 30 days following the date of the notice. Included in the advertisement is notification that Okaloosa County (Airport Sponsor), TKDA (Airport Consultant) and DOT will accept comments on the goals for **30 days** from the date of the notice. Copies of the newspaper advertisements are included as part of this document.

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All firms, both DBE and non-DBE, were also invited to contact Airport Sponsor for information regarding bidding opportunities on federally funded airport improvement projects. The County's overall goal submission to FAA and DOT includes a summary of information and comments received during this public participation process.

The following comments were received during the public review period.

The Sponsor or Consultant received comments from these individuals or organizations within the advertised review period:

Date	Contact	Comment

The Sponsor's (or its representative) response to these comments is as follows:

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The Airport and its Sponsor will begin using the established DBE goals for FYs 2015-17 as of October 1, 2014 on airport related projects, unless other instructions are received from DOT and/or FAA Civil Rights Office. Additional consultation shall also be provided during any pre-bid/pre-proposal meetings the Airport Sponsor conducts throughout the year which are opened to interested parties.

b. Sample Public Notice/Advertisement

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Notice of Publication of Meeting and FY 2015-2017 DBE and ACDBE Goals

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Okaloosa County, in accordance with United States Department of Transportation policies, has developed contract and three year (Fiscal Years 2015-2017) Disadvantaged Business Enterprise Concession and Construction Goals for Northwest Florida Regional Airport (VPS) and Okaloosa County Airport System (Northwest Florida Regional, Destin/Ft. Walton Beach and Bob Sikes Airports), respectively.

As part of the public review process, a Disadvantaged/Small Business Enterprise meeting will be held at the Northwest Florida Regional Airport located at 1701 State Road 85 N., Eglin AFB, FL 32542 from 2:00 to 4:00 pm CST on November 14th. The meeting will include a presentation of the proposed goal methodologies as well as the Airport Department's continued efforts to attract DBE and SBE participation.

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In addition to the meeting, the proposed goals and rationales will be available for inspection and comment for a period of **30 days** following the date of this notice at the Administrative Offices of the Northwest Florida Regional Airport between 8:00 am and 5:00 pm CST as well as also being available on the County's website at <http://www.okaloosa.fl.us>. Comments received during the review period will be incorporated into the respective finalized DBE Goal Reports.

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For information related to the 3-year Airport Concession DBE and Design/Construction DBE Goals, please contact Mr. Jon Morris, Airports Administrative Manager, at (850) 651-7160.

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III. DBE Monitoring and Enforcement Mechanisms

Okaloosa County Department of Airports has a variety of remedies to enforce the DBE requirements contained in its contracts, including but not limited to, the following:

- A. The County will bring to the attention of the Department of Transportation (DOT) any false, fraudulent or dishonest conduct in connection with the program, so that DOT can take steps (e.g., referral to the Department of Justice for criminal prosecution, referral to the DOT Inspector General, action under suspension and debarment or Program Fraud and Civil Penalties rules) provided in 26.07.
- B. The County will pursue breach of contract action pursuant to the terms of the contract
- C. The County will pursue breach of contract action pursuant to Florida Statutes 287.094, *Minority business enterprise programs; penalty for discrimination and false representation*.
- D. The County will implement a monitoring and enforcement mechanism to ensure that work committed to DBEs at contract award is actually performed by the DBEs. This mechanism will provide for a running tally of actual DBE attainments (e.g. payments actually made to DBE firms), including a means of comparing these attainments to commitments. This will be accomplished by:
 - The DBE Liaison Officer or one of his staff will monitor compliance of DBEs and prime contractors/vendors.
 - Prime contractors/vendors are required to submit accomplishment reports with each invoice along with proof of DBE/SBE payment(s) to the contract administrator.
 - This information is entered into a database to track DBE accomplishments and activity.
 - From this information, the DBELO or her representative will calculate the percentage and dollar amount of DBE participation.
 - If it appears that DBE participation is not consistent with the goal, then the Prime will be contacted to confirm the accuracy of the payment data received.
 - If it is determined that a problem exists, then the Contract Administrator with support from the County Contract Compliance Department will work with the prime contractor/vendor to resolve the issue.
- E. In our reports of DBE participation to DOT, the County will show both commitments and attainments as required by the DOT reporting forms.

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Subpart D - Small Business Element Program

Okaloosa County as the Airport Sponsor is committed to procuring race and gender-neutral small business enterprise participation in construction, professional services and procurement, as prime and subcontractors. Since DBE firms are also defined as small businesses, participation by these entities will augment the Airport's race-neutral efforts to meet their DBE goal(s). In facilitating participation by small businesses, the Airport hopes to facilitate additional opportunities for DBE participation in addition to expanding opportunities for all small businesses.

a. Definitions:

"Small Business Enterprise" or SBE for the purposes of this section means a for-profit business:

1. That is at least 51% owned and controlled by one or more individuals who are U.S. citizens or legal resident aliens.
2. Whose management and daily business operations are controlled by one or more of the individuals who own the small business; and
3. That is not dominant in its field, and which its size is not greater than the Small Business Administration business size standard(s) found in 13 CFR Part 121 appropriate to the type(s) of work the firm seeks to perform in DOT-assisted contracts under this section of the Airport's DBE Program.

b. Certification and Verification:

The County will accept the following certifications for participation in the small business element of the Airport's DBE Program:

1. Florida Unified Certification Program (UCP) Certification – Valid DBE certification by a certifying UCP member which stipulates that a firm was determined to meet all requirements outlined in 49 CFR Part 26. All certification determinations are evidenced by a letter of DBE certification issued by a UCP certifying agency. A list of Florida UCP Certifying Agencies is provided in Attachment 10. The Applicant shall submit a copy of the certification letter and verification of status on the current Florida UCP database.
2. State of Florida Department of Management Services Certification – Valid certification by the State of Florida Department of Management Services along with two years of business tax returns or a copy of the business' current balance sheet if the business has been established for less than twelve (12) months to verify ability to meet size standards;
3. City/County/Authority Certification – The SBE shall provide a current, valid city, county and/or authority government certification indicating eligibility to participate in women, minority and/or veteran's procurements. Further, applicants also must submit two years of business tax returns or a copy of the business' current balance sheet if the business has been established for less than twelve (12) months to verify ability to meet size standards;
4. SBA 8(a) Business Development Certification – The applicant will submit a copy of the Federal 8(a) certification as described in 13 CFR Part 121 and 124 and two years of

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business tax returns or a copy of the business' current balance sheet if the business has been established for less than twelve (12) months to verify ability to meet size standards.

c. Methods:

To facilitate competition and expand opportunities for small businesses, the County has and continues to take all reasonable steps to eliminate potential obstacles to small businesses that may preclude their participation in procurements as prime contractors or subcontractors. The Airport will meet this objective using a combination of the following methods and strategies.

1. On a case-by-case basis, the County may consider dividing a project into smaller-sized packages (i.e. unbundling) that are within the financial resources and capacity of SBEs. Solicitation documents will clearly identify these contract opportunities. The County will determine the feasibility of unbundling by reviewing the grant application for the federal project and determining the work elements that are likely to be grouped for construction and/or purchase. The County will also consider the economic feasibility, constructability and schedule impacts associated with unbundling a project to provide additional opportunities for small business participation.
2. In certain multi-year, design-build contracts or other large contracts the County will encourage bidders on the prime contract to specify elements of the contract or specific subcontracts that are of a size that small businesses, including DBEs, can reasonably perform;
3. On prime contracts that do not have DBE contract goals, the County may encourage the prime contractor to provide subcontracting opportunities of a size that small businesses, including DBEs, can reasonably perform, rather than self-performing all the work involved.
4. To meet the portion of our overall goal projected to be met through race-neutral measures, the County will ensure that a reasonable number of prime contracts are of a size that small businesses, including DBEs, can reasonably perform.
5. The County advertises contracting opportunities through various outlets, including local newspapers, websites, and public meetings. The County also addresses the small business enterprise element and opportunities during pre-bid and other public outreach meetings. Okaloosa County Airport Staff are also available via phone or email to address small business and disadvantaged business questions and concerns. These meetings and other contact will continue to illustrate the County's commitment to the new small business enterprise (SBE) element and encourage participation of both SBE and DBE firms on airport-related projects.

The County will utilize a variety of methods to facilitate small business participation. For each FAA and FDOT-assisted contract, the DBELO will document the method in which the small business elements will be implemented. Although not required for contract formation, estimated Small Business Participation goals were developed based upon the types of projects anticipated to be awarded, started and/or completed within the anticipated three-year goal period to assist Okaloosa County Department of Airports to identify potential opportunities for additional small business participation. Contractor and Small Business information was obtained from the US Government Censtats database (Table 5) and Small Business Enterprise data from the FDOT

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DBE Directory as well as US Small Business Administration Dynamic Small Business database (Table 83) for the established market area.

Note same methodology as that used to develop likely DBE participation was used to determine likely small business participation for projects planned for Fiscal Years 2015 through 2017. However, unlike the DBE goals, the proposed small business goals were not adjusted based upon any disparity study recommendations and/or historical small business participation data on similar projects since airport historical data is currently limited to disadvantaged business participation only. In order to effectively determine small business participation, both FAA and FDOT recommend monitoring small business participation on both state and federally funded projects. Although at this time, an annual report of SBE participation is not required to be submitted to FAA/DOT to remain in compliance, it will be requested if the County's DBE Program is audited in addition to being required to effectively determine a reasonable SBE goal for similar projects in the future. Proposed Small Business Goals are reflected in Tables 71 through 110.

**TABLE 70
MARKET AREA
SMALL BUSINESS CONTRACTORS**

Description	NAICS Code	Bay	Columbia	Hillsborough	Leon	Okaloosa	Orange	Santa Rosa	Escambia	Walton	TOTAL	Statewide
Materials:												
Material Supplies	42344											0
Material Supplies	42349											2
Petroleum Bulk stations and terminals	424710											8
Other Construction Material Merchant	423390											28
Roofing, Siding & Insulation	423330											16
Construction Materials (Stone and Construction Materials)	423320											26
Electrical Apparatus and Equipment Wholesalers	42361											40
Professional Services:												
Air Traffic Control Support	4881110											10
Other Scientific and Technical Consulting Services	54169											377
Geotechnical Survey and Mapping	54136											38
Aerial Photography Services	541922											32
Public Relation Services	541820											108
Environmental Consulting Services	541620											230
Mapping and Survey	541370											97
Drafting/CADD Services	541340											151
Engineering Services	541330											571
Architectural Design Services	541310											116
Abstract and Title Services	541191											7
Lawyer	541110											16
Real Estate Appraisal Services	531320											16
Construction:												
Mitigation Services	562910	2	0	16	0	4	13	1	5	0	41	
Waste Management and Remediation (Solid Waste)	562111	0	0	5	2	3	2	2	3	0	17	
Landscaping/Grassing	561730	15				30		18		1	64	
Mobilization	561499	2	1	8	2	2	6	0	1	0	22	
Hauling	484220	10				6		0	0	0	16	
Specialized Freight hauling	484110	0				3		1		0	4	
Painted Traffic Stripes/Markings	238990	8	1	20	5	17	18	10	13	2	94	

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TABLE 70 MARKET AREA SMALL BUSINESS CONTRACTORS												
Description	NAICS Code	Bay	Columbia	Hillsborough	Leon	Okaloosa	Orange	Santa Rosa	Escambia	Walton	TOTAL	Statewide
(Specialty Trade Contractors)												
Site Preparation Contractors	238910	9	1	13	3	13	11	8	9	1	68	
Other Building Finishing Contractors	23839	2	1	10	1	3	12	3	3	2	37	
Finish Carpentry Contractors	238350	3	1	10	1	7	9	7	0	2	40	
Flooring Contractors	238330	6	1	10	1	8	8	4	0	2	40	
Painting and Wall Covering	238320	5	1	12	1	9	15	9	1	1	54	
Drywall/Insulation	23831	4	1	9	2	8	11	6	2	2	45	
Other Building Equipment Contractors	238290	2	0	7	1	10	6	6	0	1	33	
Plumbing, HVAC	238220	6	0	15	3	11	12	4	24	1	76	
Building Electrical Contractors and Installation	238210	4	0	26	2	10	21	5	20	2	90	
Other Foundation, Structure and Building Contractors	238190	5	1	9	2	5	7	6	7	0	42	
Roofing Contracts	238160	5	1	9	3	7	12	8	22	2	69	
Glass and Glazing Contractors	238150	1	1	4	1	3	6	2	5	0	23	
Masonry Contractors	238140	2	1	11	2	8	11	6	15	0	56	
Structural Steel and Precast Concrete	238120	3	0	11	1	0	8	1	3	2	29	
Other Heavy and Civil Engineering Construction	237990	5	0	14	1	1	13	2	5	1	42	
Highway, Road and Bridge Construction	237310	8	0	11	4	3	21	1	8	1	57	
Power and Communication Construction	237130	1	0	13	2	5	8	5	13	0	47	
Oil, Gas and Pipeline Construction	237120	1	0	4	0	0	3	3	1	0	12	
Drainage	237110	9	1	11	3	6	15	4	12	1	62	
Industrial Building Construction	236210	3	0	18	1	4	15	1	3	2	47	
Solar Electric Power Generation	221114	0	0	0	1	0	0	0	0	0	1	

Sources: Small Business Administration Dynamic Small Business Database, 2013, FDOT DBE Directory, October 2014, and TKDA

TABLE 71 NORTHWEST FLORIDA REGIONAL AIRPORT IMPROVEMENTS TO WEST SIDE AIRCRAFT APRON FISCAL YEAR 2015							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	10%	\$180,000.00	4205	571	13.58%	1.36%
54136	Geotechnical Survey and Mapping	2%	\$36,000.00	44	38	86.36%	1.73%
562910	Mitigation Services	2%	\$36,000.00	55	41	74.55%	1.49%
237110	Drainage	2%	\$36,000.00	124	62	50.00%	1.00%
237310	Highway, Road and Bridge Construction	25%	\$450,000.00	93	57	61.29%	15.32%
23799	Other Heavy and Civil Engineering Construction	20%	\$360,000.00	57	42	73.68%	14.74%
238910	Site Excavation and Grading	3%	\$54,000.00	244	68	27.87%	0.84%
238990	Painted Traffic Stripes/Markings	5%	\$90,000.00	418	94	22.49%	1.12%
484110 and 484220	Specialized Freight hauling	3%	\$54,000.00	58	20	34.48%	1.03%
561730	Landscaping/Grassing	2%	\$36,000.00	167	64	38.32%	0.77%
561499	Mobilization	1%	\$18,000.00	81	22	27.16%	0.27%
42344, 42349	Building Materials/Supplies	25%	\$450,000.00	1055	56	5.31%	1.33%
	TOTAL	100%	\$1,800,000.00	6601	1135	515.09%	41.00%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 72 IMPROVEMENTS TO WEST SIDE AIRCRAFT APRON ESTIMATED PROJECT GOALS		
	Percentage	Dollar Amount
Weighted Goal	41.00%	\$737,919.87
SBE Contract Goal	41.00%	\$737,919.87

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TABLE 73 NORTHWEST FLORIDA REGIONAL AIRPORT COMPLETE EXPANSION OF SECOND LEVEL PIER CONCOURSE FISCAL YEAR 2015							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541310	Architectural Design Services	6%	\$240,000.00	1442	116	8.04%	0.48%
541330	Engineering Services	2%	\$80,000.00	4205	571	13.58%	0.27%
561499	Mobilization	1%	\$40,000.00	81	22	27.16%	0.27%
236210	Industrial Building Construction	20%	\$800,000.00	55	47	85.45%	17.09%
238120	Structural Steel and Precast Concrete	4%	\$160,000.00	34	29	85.29%	3.41%
238140	Masonry Contractors	2%	\$80,000.00	244	56	22.95%	0.46%
238150	Glass and Glazing Contractors	1%	\$40,000.00	74	23	31.08%	0.31%
238160	Roofing Contracts	1%	\$40,000.00	197	69	35.03%	0.35%
238190	Other Foundation, Structure and Building Contractors	1%	\$40,000.00	80	42	52.50%	0.53%
23821	Electrical Contractors and Installation	3%	\$120,000.00	815	90	11.04%	0.33%
238220	Plumbing, HVAC	2%	\$80,000.00	1133	76	6.71%	0.13%
238290	Other Building Equipment Contractors	1%	\$20,000.00	98	33	33.67%	0.17%
23831	Drywall/Insulation	1%	\$20,000.00	254	45	17.72%	0.09%
238320	Painting and Wall Covering	1%	\$20,000.00	466	54	11.59%	0.06%
238330	Flooring Contractors	1%	\$20,000.00	242	40	16.53%	0.08%
238350	Finish Carpentry Contractors	1%	\$20,000.00	357	40	11.20%	0.06%
23839	Other Building Finishing Contractors	1%	\$20,000.00	96	37	38.54%	0.19%
238910	Site Preparation Contractors	1%	\$40,000.00	244	68	27.87%	0.28%
23899	All other specialty trade contractors	1%	\$40,000.00	418	94	22.49%	0.22%
237990	Other Heavy and Civil Engineering Construction	15%	\$600,000.00	57	42	73.68%	11.05%
484110 and 484220	Specialized Freight hauling	4%	\$160,000.00	58	20	34.48%	1.38%
562111	Waste Management and Remediation (Solid Waste)	1%	\$40,000.00	85	17	20.00%	0.20%
423320	Construction Materials (Stone and Construction Materials)	20%	\$800,000.00	237	26	10.97%	2.19%
423330	Roofing, Siding & Insulation	5%	\$200,000.00	207	16	7.73%	0.39%

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TABLE 73 NORTHWEST FLORIDA REGIONAL AIRPORT COMPLETE EXPANSION OF SECOND LEVEL PIER CONCOURSE FISCAL YEAR 2015							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
423390	Other Construction Material Merchant	7%	\$280,000.00	285	28	9.82%	0.69%
TOTAL		100%	\$4,000,000.00	11464	1701	715.14%	40.69%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 74 COMPLETE EXPANSION OF SECOND LEVEL PIER CONCOURSE ESTIMATED PROJECT GOALS		
	Percentage	Dollar Amount
Weighted Goal	40.69%	\$1,627,564.45
SBE Contract Goal	40.69%	\$1,627,564.45

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TABLE 75 BOB SIKES AIRPORT OVERLAY AIRCRAFT PARKING APRON FISCAL YEAR 2015							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	12%	\$300,000.00	4205	571	13.58%	1.63%
562910	Mitigation Services	2%	\$50,000.00	55	41	74.55%	1.49%
237110	Drainage	2%	\$50,000.00	124	62	50.00%	1.00%
237310	Highway, Road and Bridge Construction	25%	\$625,000.00	93	57	61.29%	15.32%
23799	Other Heavy and Civil Engineering Construction	20%	\$500,000.00	57	42	73.68%	14.74%
23891	Site Preparation Contractors	3%	\$75,000.00	244	68	27.87%	0.84%
238990	Painted Traffic Stripes/Markings	5%	\$125,000.00	418	94	22.49%	1.12%
484110 and 484220	Specialized Freight hauling	3%	\$75,000.00	58	20	34.48%	1.03%
561730	Landscaping/Grassing	2%	\$50,000.00	167	64	38.32%	0.77%
561499	Mobilization	1%	\$25,000.00	81	22	27.16%	0.27%
42344, 42349, 42339	Building Materials/Supplies	25%	\$625,000.00	1055	56	5.31%	1.33%
TOTAL		100%	\$2,500,000.00	6557	1097	428.73%	39.54%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA

Table 76 Overlay Aircraft Parking Apron Estimated Project Goals		
	Percentage	Dollar Amount
Weighted Goal	39.54%	\$988,496.43
SBE Contract Goal	39.54%	\$988,496.43

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TABLE 77 BOB SIKES CONSTRUCTION OF ACCESS ROADWAY TO AIRPORT FISCAL YEAR 2015							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541330	Civil, Electrical and Geotechnical Engineering Services	10%	\$670,000.00	4205	571	13.58%	1.36%
54162	Environmental Consulting Services	2%	\$134,000.00	660	230	34.85%	0.70%
541690	Traffic Data Services	1%	\$33,500.00	1429	377	26.38%	0.13%
541340	Drafting/CADD Services	2%	\$134,000.00	248	151	60.89%	1.22%
54136	Geophysical Survey/Mapping	1%	\$33,500.00	44	38	86.36%	0.43%
561499	Mobilization	1%	\$67,000.00	81	22	27.16%	0.27%
238910	Site Preparation	5%	\$335,000.00	244	68	27.87%	1.39%
237310	Highway, Road and Bridge Construction	35%	\$2,345,000.00	93	57	61.29%	21.45%
237110	Drainage	3%	\$201,000.00	124	62	50.00%	1.50%
238210	Electrical Contractors and Lighting	3%	\$201,000.00	815	90	11.04%	0.33%
238990	Traffic Maintenance and Painted Traffic Stripes/Markings	2%	\$134,000.00	418	94	22.49%	0.45%
237990	Curbing, Highway Signage and Delineators	2%	\$134,000.00	57	42	73.68%	1.47%
561730	Landscaping/Grassing	2%	\$134,000.00	167	64	38.32%	0.77%
484110 and 484220	Specialized Freight hauling	2%	\$134,000.00	58	20	34.48%	0.69%
423	Materials Supply (Wholesale)	30%	\$2,010,000.00	1055	56	5.31%	1.59%
TOTAL		100%	\$6,700,000.00	9698	1942	573.71%	33.76%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 78 CONSTRUCTION OF ACCESS ROADWAY TO AIRPORT FISCAL YEAR 2015		
	Percentage	Dollar Amount
Weighted Goal	33.76%	\$2,261,670.80
SBE Contract Goal	33.76%	\$2,261,670.80

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TABLE 79 DESTIN-FT WALTON BEACH CONSTRUCT & EQUIP AIR TRAFFIC CONTROL TOWER AT DESTIN FISCAL YEAR 2015							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBES	Base %	Weighted %
541310	Architectural Design Services	5.00%	\$200,000.00	1442	116	8.04%	0.40%
541330	Engineering Services	5.00%	\$200,000.00	4205	571	13.58%	0.68%
561499	Mobilization	1.00%	\$40,000.00	81	22	27.16%	0.27%
236210	Industrial Building Construction	10.00%	\$400,000.00	55	47	85.45%	8.55%
238120	Structural Steel and Precast Concrete	4.00%	\$160,000.00	34	29	85.29%	3.41%
238140	Masonry Contractors	2.00%	\$80,000.00	244	56	22.95%	0.46%
238150	Glass and Glazing Contractors	1.00%	\$40,000.00	74	23	31.08%	0.31%
238160	Roofing Contracts	1.00%	\$40,000.00	197	69	35.03%	0.35%
238190	Other Foundation, Structure and Building Contractors	1.00%	\$40,000.00	80	42	52.50%	0.53%
23821	Electrical Contractors and Installation	3.00%	\$120,000.00	815	90	11.04%	0.33%
238220	Plumbing, HVAC	2.00%	\$80,000.00	1133	76	6.71%	0.13%
238290	Other Building Equipment Contractors	0.50%	\$20,000.00	98	33	33.67%	0.17%
23831	Drywall/Insulation	0.50%	\$20,000.00	254	45	17.72%	0.09%
238320	Painting and Wall Covering	0.50%	\$20,000.00	466	54	11.59%	0.06%
238330	Flooring Contractors	0.50%	\$20,000.00	242	40	16.53%	0.08%
238350	Finish Carpentry Contractors	0.50%	\$20,000.00	357	40	11.20%	0.06%
23839	Other Building Finishing Contractors	0.50%	\$20,000.00	96	37	38.54%	0.19%
238910	Site Preparation Contractors	1.00%	\$40,000.00	244	68	27.87%	0.28%
23899	All other specialty trade contractors	1.00%	\$40,000.00	418	94	22.49%	0.22%
237310	Highway, Street and Bridge Construction	10.00%	\$400,000.00	93	57	61.29%	6.13%
237990	Other Heavy and	15.00%	\$600,000.00	57	42	73.68%	11.05%

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TABLE 79 DESTIN-FT WALTON BEACH CONSTRUCT & EQUIP AIR TRAFFIC CONTROL TOWER AT DESTIN FISCAL YEAR 2015							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
	Civil Engineering Construction						
484110 & 484220	Specialized Freight hauling	1.00%	\$40,000.00	58	20	34.48%	0.34%
4881110	Air Traffic Control Support	3.00%	\$120,000.00	28	10	35.71%	1.07%
562111	Waste Management and Remediation (Solid Waste)	1.00%	\$40,000.00	85	17	20.00%	0.20%
423320	Construction Materials (Stone and Construction Materials)	20.00%	\$800,000.00	237	26	10.97%	2.19%
423330	Roofing, Siding & Insulation	5.00%	\$200,000.00	207	16	7.73%	0.39%
423390	Other Construction Material Merchant	5.00%	\$200,000.00	285	28	9.82%	0.49%
TOTAL		100.00%	\$4,000,000.00	11585	1768	812.15%	38.44%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 80 CONSTRUCT & EQUIP AIR TRAFFIC CONTROL TOWER AT DESTIN FISCAL YEAR 2015		
	Percentage	Dollar Amount
Weighted Goal	38.44%	\$1,537,602.88
SBE Contract Goal	38.44%	\$1,537,602.88

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TABLE 81 DESTIN-FT. WALTON BEACH AIRPORT REHABILITATE AIRCRAFT PARKING APRON PHASE II FISCAL YEAR 2015							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541330	Engineering Services	10%	\$450,000.00	4205	571	13.58%	1.36%
54136	Geotechnical Survey and Mapping	2%	\$90,000.00	44	38	86.36%	1.73%
562910	Mitigation Services	2%	\$90,000.00	55	41	74.55%	1.49%
237110	Drainage	2%	\$90,000.00	124	62	50.00%	1.00%
237310	Highway, Road and Bridge Construction	25%	\$1,125,000.00	93	57	61.29%	15.32%
23799	Other Heavy and Civil Engineering Construction	20%	\$900,000.00	57	42	73.68%	14.74%
238910	Site Excavation and Grading	3%	\$135,000.00	244	68	27.87%	0.84%
238990	Painted Traffic Stripes/Markings	5%	\$225,000.00	418	94	22.49%	1.12%
484110 and 484220	Specialized Freight hauling	3%	\$135,000.00	58	20	34.48%	1.03%
561730	Landscaping/Grassing	2%	\$90,000.00	167	64	38.32%	0.77%
561499	Mobilization	1%	\$45,000.00	81	22	27.16%	0.27%
42344, 42349	Building Materials/Supplies	25%	\$1,125,000.00	1055	56	5.31%	1.33%
Total		100%	\$4,500,000.00	6601	1135	515.09%	41.00%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 82 REHABILITATE AIRCRAFT PARKING APRON - PHASE II FISCAL YEAR 2015		
	Percentage	Dollar Amount
Weighted Goal	41.00%	\$1,844,799.67
SBE Contract Goal	41.00%	\$1,844,799.67

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TABLE 83 DESTIN-FT. WALTON BEACH AIRPORT REHABILITATE MAIN TAXIWAY FISCAL YEAR 2015							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	10%	\$450,000.00	4205	571	13.58%	1.36%
54136	Geotechnical Survey and Mapping	2%	\$90,000.00	44	38	86.36%	1.73%
562910	Mitigation Services	3%	\$135,000.00	55	41	74.55%	2.24%
237110	Drainage	2%	\$90,000.00	124	62	50.00%	1.00%
237310	Highway, Road and Bridge Construction	40%	\$1,800,000.00	93	57	61.29%	24.52%
238910	Site Preparation	10%	\$450,000.00	244	68	27.87%	2.79%
238990	Painted and Thermoplastic Traffic Stripes/Markings	8%	\$360,000.00	418	94	22.49%	1.80%
484110 and 484220	Specialized Freight hauling	2%	\$90,000.00	58	20	34.48%	0.69%
561730	Landscaping/Grassing	2%	\$90,000.00	167	64	38.32%	0.77%
561499	Mobilization	1%	\$45,000.00	81	22	27.16%	0.27%
423	Building Materials/Supplies	20%	\$900,000.00	1055	56	5.31%	1.06%
Total		100%	\$4,500,000.00	6544	1093	441.41%	38.21%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 84 REHABILITATE MAIN TAXIWAY FISCAL YEAR 2015		
	Percentage	Dollar Amount
Weighted Goal	38.21%	\$1,719,582.28
SBE Contract Goal	38.21%	\$1,719,582.28

TABLE 85 FISCAL YEAR 2015 ANNUAL GOALS		
	Percentage	Dollar Amount
FY 2015 Estimated Annual Goal:	38.95%	\$10,717,636.37
FY 2015 Estimated Contract Goal	38.95%	\$10,717,636.37
FY 2015 Estimated Race Neutral Goal	0.00%	\$0.00

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TABLE 86 NORTHWEST FLORIDA REGIONAL AIRPORT SOLAR PANELS FISCAL YEAR 2016							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541330	Engineer	10%	\$100,000.00	4205	571	13.6%	1.4%
237130	Power and Communication Construction	52%	\$520,000.00	60	47	78.3%	40.7%
561499	Mobilization	1%	\$10,000.00	81	22	27.2%	0.3%
238910	Site Preparation	5%	\$50,000.00	244	68	27.9%	1.4%
561730	Landscaping/Grassing	2%	\$20,000.00	167	64	38.3%	0.8%
484110 and 484220	Specialized Freight hauling	5%	\$50,000.00	58	20	34.5%	1.7%
221114	Solar Electric Power Generation	25%	\$250,000.00	2	1	50.0%	12.5%
TOTAL		100%	\$1,000,000.00	4817	793	269.7%	58.7%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 87 SOLAR PANELS INSTALLATION FISCAL YEAR 2016		
	Percentage	Dollar Amount
Weighted Goal	58.7%	\$587,468.93
SBE Contract Goal	58.7%	\$587,468.93

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TABLE 88 NORTHWEST FLORIDA REGIONAL AIRPORT REHABILITATE FUEL FARM TANKS & PUMPS FISCAL YEAR 2016							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541330	Engineering Services	10%	\$90,000.00	4205	571	13.58%	1.36%
541620	Environmental Consulting Services	2%	\$18,000.00	660	230	34.85%	0.70%
54169	Other Scientific and Technical Consulting Services	1%	\$9,000.00	1429	377	26.38%	0.26%
561499	Mobilization	1%	\$9,000.00	81	22	27.16%	0.27%
562910	Mitigation Services	2%	\$13,500.00	55	41	74.55%	1.12%
237310	Highway, Road and Bridge Construction	10%	\$90,000.00	93	57	61.29%	6.13%
238910	Site Preparation Contractors	2%	\$13,500.00	244	68	27.87%	0.42%
238990	Other Specialty Contractors	3%	\$27,000.00	418	94	22.49%	0.67%
237120	Oil, Gas and Pipeline Construction	20%	\$180,000.00	13	12	92.31%	18.46%
237130	Power and Communication Construction	10%	\$90,000.00	60	47	78.33%	7.83%
484110 and 484220	Specialized Freight hauling	5%	\$45,000.00	58	20	34.48%	1.72%
424710	Petroleum Bulk stations and terminals	25%	\$225,000.00	157	8	5.10%	1.27%
42339	Other Construction Material Merchant Wholesaler	10%	\$90,000.00	285	28	9.82%	0.98%
TOTAL		100%	\$900,000.00	7758	1575	508.21%	41.21%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 89 REHABILITATE FUEL FARM TANKS & PUMPS FISCAL YEAR 2016		
	Percentage	Dollar Amount
Weighted Goal	41.21%	\$370,849.88
SBE Contract Goal	41.21%	\$370,849.88

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TABLE 90 BOB SIKES AIRPORT CONSTRUCT APRON FISCAL YEAR 2016							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	10%	\$600,000.00	4205	571	13.58%	1.36%
54136	Geotechnical Survey and Mapping	2%	\$120,000.00	44	38	86.36%	1.73%
562910	Mitigation Services	1%	\$60,000.00	55	41	74.55%	0.75%
237110	Drainage	2%	\$120,000.00	124	62	50.00%	1.00%
237310	Highway, Road and Bridge Construction	30%	\$1,800,000.00	93	57	61.29%	18.39%
23799	Other Heavy and Civil Engineering Construction	5%	\$300,000.00	57	42	73.68%	3.68%
238910	Site Excavation and Grading	12%	\$720,000.00	244	68	27.87%	3.34%
238990	Painted Traffic Stripes/Markings	8%	\$480,000.00	418	94	22.49%	1.80%
484110 and 484220	Specialized Freight hauling	2%	\$120,000.00	58	20	34.48%	0.69%
561730	Landscaping/Grassing	2%	\$120,000.00	167	64	38.32%	0.77%
561499	Mobilization	1%	\$60,000.00	81	22	27.16%	0.27%
42344, 42349	Building Materials/Supplies	25%	\$1,500,000.00	1055	56	5.31%	1.33%
	Total	100%	\$6,000,000.00	6557	1135	515.09%	35.10%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 91 CONSTRUCT APRON FISCAL YEAR 2016		
	Percentage	Dollar Amount
Weighted Goal	35.10%	\$2,105,999.31
SBE Contract Goal	35.10%	\$2,105,999.31

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TABLE 92 FISCAL YEAR 2016 BOB SIKES AIRPORT REPLACE HIGH MAST LIGHTING							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	10%	\$45,000.00	4205	571	13.58%	1.36%
237130	Power and Communications	42%	\$189,000.00	60	47	78.33%	32.90%
561499	Mobilization	1%	\$4,500.00	81	22	27.16%	0.27%
562910	Mitigation Services	2%	\$9,000.00	85	41	48.24%	0.96%
484110 and 484220	Specialized Freight hauling	5%	\$22,500.00	58	20	34.48%	1.72%
42361	Electrical Apparatus and Equipment Wholesalers	40%	\$180,000.00	1071	40	3.73%	1.49%
	TOTAL	100%	\$450,000.00	5560	741	205.53%	38.71%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 93 REPLACE HIGH MAST LIGHTS FISCAL YEAR 2016		
	Percentage	Dollar Amount
Weighted Goal	38.71%	\$174,205.29
SBE Contract Goal	38.71%	\$174,205.29

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NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	10%	\$250,000.00	4205	571	13.58%	1.36%
562910	Mitigation Services	2%	\$50,000.00	55	41	74.55%	1.49%
237110	Drainage	2%	\$50,000.00	124	62	50.00%	1.00%
237310	Highway, Road and Bridge Construction	40%	\$1,000,000.00	93	57	61.29%	24.52%
23799	Other Heavy and Civil Engineering Construction	5%	\$125,000.00	57	42	73.68%	3.68%
238910	Site Excavation and Grading	4%	\$100,000.00	244	68	27.87%	1.11%
238990	Painted Traffic Stripes/Markings	4%	\$100,000.00	418	94	22.49%	0.90%
484110 and 484220	Specialized Freight hauling	5%	\$125,000.00	58	20	34.48%	1.72%
561730	Landscaping/Grassing	2%	\$50,000.00	167	64	38.32%	0.77%
561499	Mobilization	1%	\$25,000.00	81	22	27.16%	0.27%
42344, 42349	Building Materials/Supplies	25%	\$625,000.00	1055	56	5.31%	1.33%
Total		100%	\$2,500,000.00	6557	1097	428.73%	38.15%

Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA

	Percentage	Dollar Amount
Weighted Goal	38.15%	\$953,816.39
SBE Contract Goal	38.15%	\$953,816.39

	Percentage	Dollar Amount
FY 2016 Estimated Annual Goal:	42.38%	\$4,192,339.81
FY 2016 Estimated Contract Goal	42.38%	\$4,192,339.81
FY 2016 Estimated Race Neutral Goal	0%	0

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TABLE 97 NORTHWEST FLORIDA REGIONAL AIRPORT WEST APRON IMPROVEMENTS FISCAL YEAR 2017							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	10%	\$180,000.00	4205	571	13.6%	1.4%
54136	Geotechnical Survey and Mapping	2%	\$36,000.00	44	38	86.4%	1.7%
562910	Mitigation Services	2%	\$36,000.00	55	41	74.5%	1.5%
237110	Drainage	2%	\$36,000.00	124	62	50.0%	1.0%
237310	Highway, Road and Bridge Construction	40%	\$720,000.00	93	57	61.3%	24.5%
23799	Other Heavy and Civil Engineering Construction	3%	\$54,000.00	57	42	73.7%	2.2%
238910	Site Excavation and Grading	4%	\$72,000.00	244	68	27.9%	1.1%
238990	Painted Traffic Stripes/Markings	4%	\$72,000.00	418	94	22.5%	0.9%
484110 and 484220	Hauling	5%	\$90,000.00	58	20	34.5%	1.7%
561730	Landscaping/Grassing	2%	\$36,000.00	167	64	38.3%	0.8%
561499	Mobilization	1%	\$18,000.00	81	22	27.2%	0.3%
42344, 42349	Building Materials/Supplies	25%	\$450,000.00	1055	56	5.3%	1.3%
Total		100%	\$1,800,000.00	6557	1135	515.1%	38.4%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 98 NORTHWEST FLORIDA REGIONAL AIRPORT WEST APRON IMPROVEMENTS FISCAL YEAR 2017		
	Percentage	Dollar Amount
Weighted Goal	38.4%	\$691,312.40
SBE Contract Goal	38.4%	\$691,312.40

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TABLE 99 NORTHWEST FLORIDA REGIONAL AIRPORT COMPLETE EXPANSION OF PIER CONCOURSE FISCAL YEAR 2017							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541310	Architectural Design Services	8%	\$320,000.00	1442	116	8.04%	0.64%
541330	Engineering Services	2%	\$80,000.00	4205	571	13.58%	0.27%
561499	Mobilization	1%	\$40,000.00	81	22	27.16%	0.27%
236210	Industrial Building Construction	20%	\$800,000.00	55	47	85.45%	17.09%
238120	Structural Steel and Precast Concrete	4%	\$160,000.00	34	29	85.29%	3.41%
238140	Masonry Contractors	2%	\$80,000.00	244	56	22.95%	0.46%
238150	Glass and Glazing Contractors	1%	\$40,000.00	74	23	31.08%	0.31%
238160	Roofing Contractors	1%	\$40,000.00	197	69	35.03%	0.35%
238190	Other Foundation, Structure and Building Contractors	1%	\$40,000.00	80	42	52.50%	0.53%
23821	Electrical Contractors and Installation	3%	\$120,000.00	815	90	11.04%	0.33%
238220	Plumbing, HVAC	2%	\$80,000.00	1133	76	6.71%	0.13%
238290	Other Building Equipment Contractors	1%	\$20,000.00	98	33	33.67%	0.17%
23831	Drywall/Insulation	1%	\$20,000.00	254	45	17.72%	0.09%
238320	Painting and Wall Covering	1%	\$20,000.00	466	54	11.59%	0.06%
238330	Flooring Contractors	1%	\$20,000.00	242	40	16.53%	0.08%
238350	Finish Carpentry Contractors	1%	\$20,000.00	357	40	11.20%	0.06%
23839	Other Building Finishing Contractors	1%	\$20,000.00	96	37	38.54%	0.19%
238910	Site Preparation Contractors	1%	\$40,000.00	244	68	27.87%	0.28%
23899	All other specialty trade contractors	1%	\$40,000.00	418	94	22.49%	0.22%
237310	Highway, Street and Bridge Construction	7%	\$280,000.00	93	57	61.29%	4.29%
237990	Other Heavy and Civil Engineering Construction	7%	\$280,000.00	57	42	73.68%	5.16%
484110 and 484220	Specialized Freight hauling	3%	\$120,000.00	58	20	34.48%	1.03%
562111	Waste Management and Remediation (Solid Waste)	3%	\$120,000.00	85	17	20.00%	0.60%
423320	Construction Materials (Stone and Construction Materials)	20%	\$800,000.00	237	26	10.97%	2.19%
423330	Roofing, Siding &	5%	\$200,000.00	207	16	7.73%	0.39%

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TABLE 99 NORTHWEST FLORIDA REGIONAL AIRPORT COMPLETE EXPANSION OF PIER CONCOURSE FISCAL YEAR 2017							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
	Insulation						
423390	Other Construction Material Merchant	5%	\$200,000.00	285	28	9.82%	0.49%
	TOTAL	100%	\$4,000,000.00	11557	1758	776.43%	39.10%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 100 NORTHWEST FLORIDA REGIONAL AIRPORT COMPLETE EXPANSION OF PIER CONCOURSE FISCAL YEAR 2017		
	Percentage	Dollar Amount
Weighted Goal	39%	\$1,564,170.64
SBE Contract Goal	39%	\$1,564,170.64

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TABLE 101 NORTHWEST FLORIDA REGIONAL AIRPORT REHABILITATE TAXIWAYS D1 AND D2 FISCAL YEAR 2017							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541330	Civil and Geotechnical Engineering Services	10%	\$270,000.00	4205	571	13.58%	1.36%
54136	Geotechnical Survey and Mapping	2%	\$54,000.00	44	38	86.36%	1.73%
562910	Mitigation Services	2%	\$54,000.00	55	41	74.55%	1.49%
237110	Drainage	2%	\$54,000.00	124	62	50.00%	1.00%
237310	Highway, Road and Bridge Construction	36%	\$972,000.00	93	57	61.29%	22.06%
238910	Site Excavation and Grading	5%	\$135,000.00	244	68	27.87%	1.39%
238990	Painted Traffic Stripes/Markings	5%	\$135,000.00	418	94	22.49%	1.12%
484110 and 484220	Hauling	5%	\$135,000.00	58	20	34.48%	1.72%
561730	Landscaping /Grassing	2%	\$54,000.00	167	64	38.32%	0.77%
561499	Mobilization	1%	\$27,000.00	81	22	27.16%	0.27%
423	Material Goods	30%	\$810,000.00	1055	56	5.31%	1.59%
Total		100%	\$2,700,000.00	6544	1093	441.41%	34.51%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 102 NORTHWEST FLORIDA REGIONAL AIRPORT REHABILITATE TAXIWAYS D1 AND D2 FISCAL YEAR 2017		
	Percentage	Dollar Amount
Weighted Goal	34.51%	\$931,853.07
SBE Contract Goal	34.51%	\$931,853.07

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TABLE 103 NORTHWEST FLORIDA REGIONAL AIRPORT MASTER PLAN UPDATE FISCAL YEAR 2017							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541330	Civil Engineering Services	65%	\$97,500.00	4205	571	13.58%	8.83%
541340	Drafting/CADD Services	8%	\$12,000.00	248	151	60.89%	4.87%
541370	Mapping and Survey	7%	\$10,500.00	643	97	15.09%	1.06%
54162	Environmental Consulting Services	2%	\$3,000.00	660	230	34.85%	0.70%
541191	Abstract and Title Services	4%	\$6,000.00	1036	7	0.68%	0.03%
541820	Public Relation Services	2%	\$3,000.00	549	108	19.67%	0.39%
541922	Aerial Photography Services	4%	\$6,000.00	278	32	11.51%	0.46%
541690	Economic Consultant Services	8%	\$12,000.00	1429	377	26.38%	2.11%
TOTAL		100%	\$150,000.00	9048	1573	182.64%	18.44%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 104 NORTHWEST FLORIDA REGIONAL AIRPORT MASTER PLAN UPDATE GOALS		
	Percentage	Dollar Amount
Weighted Goal	18.44%	\$27,662.69
SBE Contract Goal	18.44%	\$27,662.69

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TABLE 105 BOB SIKES AIRPORT MASTER PLAN UPDATE FISCAL YEAR 2017							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541330	Civil Engineering Services	65%	\$97,500.00	4205	571	13.58%	8.83%
541340	Drafting/CADD Services	8%	\$12,000.00	248	151	60.89%	4.87%
541370	Mapping and Survey	7%	\$10,500.00	643	97	15.09%	1.06%
54162	Environmental Consulting Services	2%	\$3,000.00	660	230	34.85%	0.70%
541191	Abstract and Title Services	4%	\$6,000.00	1036	7	0.68%	0.03%
541820	Public Relation Services	2%	\$3,000.00	549	108	19.67%	0.39%
541922	Aerial Photography Services	4%	\$6,000.00	278	32	11.51%	0.46%
541690	Economic Consultant Services	8%	\$12,000.00	1429	377	26.38%	2.11%
	TOTAL	100%	\$150,000.00	9048	1573	182.64%	18.44%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 106 BOB SIKES AIRPORT MASTER PLAN UPDATE GOALS		
	Percentage	Dollar Amount
Weighted Goal	18.44%	\$27,662.69
SBE Contract Goal	18.44%	\$27,662.69

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TABLE 107 DESTIN-FT. WALTON BEACH AIRPORT AIRPORT MASTER PLAN UPDATE FISCAL YEAR 2017							
NAICS	Description	Anticipated Percentage of Project	Anticipated Funding Breakdown	Total Contractors	Total Available SBEs	Base %	Weighted %
541330	Civil Engineering Services	65%	\$97,500.00	4205	571	13.58%	8.83%
541340	Drafting/CADD Services	8%	\$12,000.00	248	151	60.89%	4.87%
541370	Mapping and Survey	7%	\$10,500.00	643	97	15.09%	1.06%
54162	Environmental Consulting Services	2%	\$3,000.00	660	230	34.85%	0.70%
541191	Abstract and Title Services	4%	\$6,000.00	1036	7	0.68%	0.03%
541820	Public Relation Services	2%	\$3,000.00	549	108	19.67%	0.39%
541922	Aerial Photography Services	4%	\$6,000.00	278	32	11.51%	0.46%
541690	Economic Consultant Services	8%	\$12,000.00	1429	377	26.38%	2.11%
TOTAL		100%	\$150,000.00	9048	1573	182.64%	18.44%
Sources: Okaloosa County Capital Improvement Program, NAICS Contractor Census Data, FDOT DBE Directory, Small Business Administration Directory, Okaloosa County historical bid documentation, and TKDA							

TABLE 108 DESTIN AIRPORT MASTER PLAN UPDATE GOALS		
	Percentage	Dollar Amount
Weighted Goal	18.44%	\$27,662.69
SBE Contract Goal	18.44%	\$27,662.69

TABLE 109 FISCAL YEAR 2017 GOALS		
	Percentage	Dollar Amount
FY 2017 Estimated Annual Goal:	27.89%	\$3,270,324.16
FY 2017 Estimated Contract Goal	27.89%	\$3,270,324.16
FY 2017 Estimated Race Neutral Goal	0%	\$0

TABLE 110 TRIENNIAL SBE GOALS (FY 2015-2017)		
Three Year Goal	Percentage	Dollar Amount
Estimated 3-Year Goal	36.41%	\$18,180,300.34
Estimated 3-Year Contract Goal	36.41%	\$18,180,300.34
Estimated 3-Year Race Neutral Goal	0%	\$0

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d. Implementation:

Okaloosa County Department of Airports will implement this SBE Program element of its DBE Program within 90 days of receipt of FAA approval. The Airport will utilize the time to properly set up the program in order to maximize the successful implementation of this program element.

Activities will include:

1. Review, in coordination with the Development Staff, all upcoming projects in an effort to determine which, if any, will be conducive to any of the selected small business program strategies outlined above.
2. Review, in coordination with Development Staff, Compliance, and Contract/Legal staff the necessary revisions and modifications to solicitation language and documentation prior to implementation.
3. Coordination with current consultants, contractors, FAA ADO and FDOT Equal Opportunities office to identify existing and upcoming projects that may be candidates for "unbundling" or other race-neutral methods to support small business participation as well as providing information regarding small business certification, bid documentation, good faith efforts, monitoring and payment requirements, etc.

e. Principal Responsible Person

The principal responsible person for overseeing and implementing the Airport's Small Business Program will be the Disadvantaged Business Enterprise Liaison Officer.

f. Assurances:

The Airport makes the following assurances regarding the small business element of the Airport's DBE Program:

1. The DBE Program, including its small business element is not prohibited by state law;
2. Certified DBEs that meet the size requirements established under the DBE program are presumptively eligible to participation in the small business element of the DBE Program;
3. There are no geographic or local preferences/limitations imposed on FAA-assisted contracts and the DBE Program is open to small businesses regardless of location;
4. There are no limits on the number of contracts awarded to firms participating in the DBE Program;
5. Reasonable effort will be made to avoid creating barriers to the use of new, emerging or untried businesses; and
6. Steps will continue to be taken to encourage minority and/or women-owned firms participating in the small business element of the DBE Program that are eligible for DBE certification to obtain UCP DBE certification.

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APPENDIX A
PUBLIC PARTICIPATION